



2013 ANNUAL REPORT



INTRODUCTION

Dear Friends,

On behalf of the U.S.-Japan Council (USJC), we are pleased to share with you the highlights of our work in 2013. USJC has grown tremendously in the past four years, thanks to generous supporters, dedicated members of our Board of Directors and Board of Councilors, a talented and hard-working staff, and active and engaged Council Members and Friends.

With our growth, we recognized that we must continue to look to the future to ensure continued impact and sustainability. In 2013, we undertook the development of a three-year strategic plan (2014-16) to ensure our future. We updated our vision and mission statements (stated in the opposite page) to reflect our evolution and to reaffirm our founding principles. The vision statement seeks to benefit both Japan and the United States' national interests, which in turn contribute to the region; it also calls for leaders from increasingly diverse communities, gender, professions and ethnic backgrounds to be leaders in the U.S.-Japan relationship. The mission statement reflects our role as the only Japanese American organization dedicated to building U.S.-Japan relations, and recognizes the need to cultivate future leaders from all generations.

During 2013, our signature events held in collaboration with key partners were highly successful. The Japanese American Leadership Delegation, supported by the Ministry of Foreign Affairs, visited Fukushima for the first time in the program's history, to assist and learn from those affected by the Great East Japan Earthquake and the nuclear crisis. Our May Japan Week featured several filled-to-capacity events, including: a Women in Business summit co-sponsored with the American Chamber of Commerce in Japan, a dynamic Japan Symposium that brought together over 500 leaders and executives, and a NGO/NPO Summit hosted by J.P. Morgan. During our U.S. Annual Conference, more than 400 people convened in Washington, DC to discuss the many dimensions of U.S.-Japan relations, ranging from global citizenship to culinary diplomacy.

As an organization built upon people-to-people relations, we appreciate the many experienced leaders at USJC who are committed to guide, support and empower the next generation of leaders. Participants of our Emerging Leaders Program learned from Japanese American leaders during the Annual Conference, and remain connected with Council members throughout the year. TOMODACHI and our partnership with the U.S. Embassy remains a major commitment for us. Thousands of young people in Japan and the United States have benefited from TOMODACHI programs funded by generous donors. These individuals who comprise the "TOMODACHI Generation" are an important investment for the future. We will continue to diversify and strengthen TOMODACHI programs, fostering more up-and-coming leaders who will ensure the future of U.S.-Japan relations.

As we look ahead to our many regional programs, 2014 Japan Week activities in late May and our Fifth Annual Conference in Honolulu, Hawaii in October, we thank you, our supporters and Council "family," for your continued partnership and support.

Sincere Regards,

Irene Hirano Inouye, President Thomas Iino, Chairman of the Board

ABOUT THE ORGANIZATION

OUR MISSION

The U.S.-Japan Council is a Japanese American-led organization fully dedicated to strengthening ties between the United States and Japan in a global context. By promoting people-to-people relationships through its innovative programs in networking and leadership, the Council serves as a catalyst to inspire and engage Japanese and Americans of all generations. It develops the next generation of leaders committed to a vibrant and dynamic relationship.

OUR VISION

We envision a vibrant and dynamic U.S.-Japan relationship, strengthened by the increased diversity of leaders committed to the relationship, and increasing positive and productive cooperation that benefits both countries and the Asia-Pacific region.

The U.S.-Japan Council, a 501(c)3 non-profit educational organization, was founded in 2009 and is headquartered in Washington, DC with staff in California and Tokyo. In 2012, the U.S.-Japan Council (Japan) was created to support the administration of the TOMODACHI Initiative, and in 2013, it became a Public Interest Corporation (*Koeki Zaidan Hojin*). The U.S.-Japan Council (Japan) maintains offices in Tokyo, Japan.

The U.S.-Japan Council's efforts to build networks between Japanese and Japanese Americans while fostering future generations of young talent are invaluable in their meaningful contributions to bolstering the Japan-U.S. alliance.

- Minister for Foreign Affairs of Japan Fumio Kishida

Under the leadership of the U.S.-Japan Council, and with the support of our governments, businesses, foundations, and private citizens, the TOMODACHI Initiative is making investments in people-to-people exchanges to empower the next generation of Japanese and American artists, athletes, leaders, and innovators. There is no better investment in the future of these young people and in the future of this alliance.

- U.S. Deputy Secretary of State William Burns

The friendship between our countries is already very strong, and we welcome new ideas and innovations to deepen our bond. The U.S.-Japan Council has continually been at the forefront of this outreach and we look forward to the exciting times that await us.

- Ambassador of Japan to the United States of America Kenichiro Sasae



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http://www.youtube.com/user/USJapanCouncil

SIGNATURE PROGRAMS: 2013 ANNUAL CONFERENCE



Keynote Speaker Dr. Shinya Yamanaka and Ms. Kristi Yamaguchi with USJC leadership



Keynote Speaker Deputy Secretary of State William Burns



Japanese Americans share their successes at the Closing Plenary



USJC Members network with President Irene Hirano Inouye and Sen. Mazie Hirono (D-HI)

Top U.S. and Japanese leaders convened for the 2013 U.S.-Japan Council Annual Conference, themed *Risk, Reward and Innovation: Opportunities for the U.S. and Japan*. They discussed the long-term benefits of taking risks and innovative courses of action, as well as the significance of synergy among the business, government and civil society sectors.

The Conference was held October 3-4 in Washington, DC.

KEYNOTE SPEAKERS:

The Conference featured four Keynote Speakers from the public and private sectors of the United States and Japan:

- Hon. William Burns, Deputy Secretary, U.S. Department of State
- Mr. Hiroaki Nakanishi, President of Hitachi, Ltd.
- Mr. John Strangfeld, Chairman and CEO of Prudential Financial, Inc.
- Dr. Shinya Yamanaka, 2012 Nobel Laureate in Physiology or Medicine & Director, Center for iPS Cell Research and Application (CiRA), Kyoto University

JAPANESE AMERICAN STARS:

One of the highlights of the 2013 Conference was the line-up of prominent Japanese Americans as featured speakers. During the Closing Plenary, under the theme "Models of Excellence: Japanese American Stars," five individuals spoke about their careers and experience. They were:

- Mr. Ryu Goto, International Concert Violinist
- Vice Admiral Harry B. Harris, Jr., Assistant to the Chairman of the Joint Chiefs of Staff, United States Navy
- Mr. Darren T. Kimura, Managing Director, Enerdigm Group, Inc.
- Mr. Daniel M. Tani, Vice President, Orbital Sciences Corporation & Former Astronaut
- Ms. Kristi Yamaguchi, Founder, Always Dream Foundation & Olympic Champion Figure Skater

"The best energy policy should be based on a '3Es' approach, which takes 'Energy Security,' 'Environment' and 'Economy' into consideration. I believe that the U.S.-Japan alliance can drive the '3Es' approach in a way that achieves global environmental objectives."

- Mr. Hiroaki Nakanishi, President of Hitachi, Ltd.

"I believe that both countries need to nurture strong ties to accelerate the speed of research, for the benefit of the many people with intractable diseases around the world."

- Dr. Shinya Yamanaka, 2012 Nobel Laureate

SIGNATURE PROGRAMS: 2013 ANNUAL CONFERENCE

PANEL DISCUSSIONS:

The many dimensions of the U.S.-Japan relationship were reflected in the Conference's ten panel discussions.

Global Citizenship and Preparing our Youth for Tomorrow



Ms. Yumi Kuwana, Mr. Lee Howell and Dr. Linda Hill

Culinary Diplomacy: Connecting People of Different Nations







Mr. Eric Ziebold, Mr. Kenshiro Uki and Mr. Roy Yamaguchi

Corporate Executive Leadership & Mentoring



Ms. Moni Miyashita, Ms. Phyllis Campbell, Ms. Royanne K. Doi, Ms. Yuko Kaifu and Ms. Tracey Doi

The Changing Face of Communications: The Digital Revolution



The other panels were: Japan's Civil Sector in Perspective, This Town: Japan's Presence and Influence in DC, Art and Imagination of the Short-Term Visit, The TOMODACHI Initiative: Developing the Next Generation, U.S.-Japan Bilateral Issues: New Opportunities and Ventures and Collaboration in the Clean Energy & Technology (R)evolution.







FAST FACTS

Attendance: 430 total attendees (15% increase from 2012); 160 Council Members (28% increase from 2012)

Media Attendance: Agence France-Presse, Jiji Press, Kyodo News, NHK, Nikkei Shimbun, Sankei Shimbun, TBS, TV Asahi, Yomiuri Shimbun.

Annual Members Meeting: The public symposium was followed by the Annual Members Meeting held on Saturday, Oct. 5th. Council Members and invited guests networked, met with topic-centered Member Groups and discussed integration of Council activities with the TOMODACHI Initiative.

SIGNATURE PROGRAMS: JAPAN WEEK 2013

The 2013 Japan Week Program allowed the Council to continue its mission to champion the U.S.-Japan relationship, with an inspired focus on investing in the next generation. USJC Board Members and Council Members gathered in Tokyo to hold a series of events in which to explore this theme and identify new ways to collaborate with Americans and Japanese in Japan.

THE NEXT GENERATION: INVESTING IN THE FUTURE OF JAPAN AND THE UNITED STATES

On May 28, more than 500 top business executives, government officials and non-profit leaders met to focus on the next generation of leaders from the United States and Japan. The biannual symposium emphasized the importance of leaders from all sectors in strengthening and diversifying U.S.-Japan relations in the future.

Keynote addresses were delivered by two business executives committed to the next generation and the TOMODACHI Initiative:

- Mr. Marc Benioff, Chairman & CEO, Salesforce.com
- Mr. Tadashi Yanai, Chairman, President & CEO, Fast Retailing

A panel discussion examined the roles new media, diversity and risk-taking play in shaping the next generation. Panelists included:

- Mr. Masaakira James Kondo, Managing Director East Asia, Twitter, Inc.
- Ms. Tomoko Namba, Founder and Director, DeNA Co., Ltd.
- Mr. Brian Salsberg, Partner, McKinsey & Company, Inc., Japan

"The future of Japan relies on the young people of today. Fast Retailing intends to empower young people to look forward, develop an international mindset, absorb foreign cultures, and face the challenge to take on the world. At the same time, it is essential that the United States and Japan continue to cooperate and build on the lessons we have learned from each other, to contribute to prosperity and peace in the very important Asia-Pacific region."

-Mr. Tadashi Yanai



Mr. Thomas Iino, Ms. Irene Hirano Inouye, Foreign Minister Fumio Kishida and Mr. Ernest M. Higa



Mr. Marc Benioff



Mr. Tadashi Yanai



GOVERNORS' CIRCLE

Also on May 28, U.S.-Japan Council leadership convened a meeting with the governors of six Japanese prefectures to discuss the expansion of state-to-prefecture collaboration between the United States and Japan. At this meeting, the governors from Hiroshima, Shizuoka, Saga, Oita, Okayama and Fukuoka prefectures shared their ideas for the upcoming Governors' Meeting in Silicon Valley, which will be the second major occasion where they travel across the Pacific to discuss business collaboration. The Silicon Valley Meeting is scheduled in July 2014, and the governors' offices and USJC are in close communication in planning this event.

SIGNATURE PROGRAMS: JAPAN WEEK 2013

SUMMIT: INVESTING IN THE FUTURE OF JAPAN THROUGH NON-PROFIT ORGANIZATIONS

On May 29, more than one hundred non-profit organization (NPO), corporate and government officials from the United States and Japan gathered at the J.P. Morgan headquarters in Tokyo to discuss ideas on how to strengthen and support the emerging role of NPO's in Japanese civil society. The Summit was a continuation of a series of initiatives sponsored by USJC to engage businesses, government and organizations from both sides of the Pacific.

Panelists included:

Mr. Darrell Hammond, President and CEO of KaBOOM!

Mr. Satoshi Kitahama, Executive Director of Hands On Tokyo.

Ms. Irene Hirano Inouye, President, U.S.-Japan Council

Mr. Kensuke Onishi, CEO, Peace Winds Japan and Chairperson, Civic Force and Director, Japan Platform

Mr. Kazuyuki Kinbara, Director, International Affairs Bureau, Keidanren



Summit participants met in groups to discuss strategies to strengthen the NPO sector in Japan.

RECEPTION HOSTED BY AMBASSADOR JOHN V. ROOS

On May 27, John V. Roos, Ambassador of the United States to Japan, hosted a private reception at his residence in honor of the U.S.-Japan Council and dedicated to the memory of Senator Daniel K. Inouye.

U.S.-Japan Council Members and Board Members were joined by former Prime Minister Yasuo Fukuda, Representative Colleen Hanabusa (D-HI), Member of the USJC Board of Councilors, representatives from the U.S. and Japanese governments, business executives and other guests to celebrate the life of Senator Inouye and look forward to continuing his mission to enhance U.S.-Japan relations.



Former Prime Minister Yasuo Fukuda honors the late Senator Daniel K. Inouye

WOMEN IN BUSINESS SUMMIT

On May 27, the U.S.-Japan Council and American Chamber of Commerce in Japan (ACCJ) co-sponsored a summit to discuss the role of women in the economies of the United States and Japan. USJC Board of Directors Member Royanne K. Doi was a key organizer of this successful event, which drew a capacity audience of more than 350.

U.S.-Japan Council Board Members and Council Members were featured among the many prominent female speakers and panelists from both sides of the Pacific.

The program celebrated recent developments contributing to the advancement of the status of women in Japan, examined the challenges faced by women in the professional world and shared advice on how to overcome them.



Ms. Moni Miyashita (far left), Ms. Debra Nakatomi (second right) and Ms. Jan Yanehiro (far right) representing the U.S.-Japan Council

SIGNATURE PROGRAMS: EMPOWERING JAPANESE AMERICANS

Two U.S.-Japan Council signature programs are specifically dedicated to empowering Japanese Americans —the Japanese American Leadership Delegation Program, now in its 13th year, as well as the TOMODACHI Emerging Leaders Program, now in its 4th year.

JAPANESE AMERICAN LEADERSHIP DELEGATION (JALD)

The 2013 Japanese American Leadership Delegation traveled to Japan March 8-16, 2013. For the first time, the delegation visited Fukushima, one of the regions hardest hit by the March 11th disasters and nuclear crisis. They visited Fukushima Prefectural Medical University, an agricultural monitoring center, an elementary school and participated in the symposium "Towards Common Ground: Connecting Diverse Voices for the Future," sponsored by the Japan Foundation Center for Global Partnership. They then traveled to Tokyo to meet with senior leaders in the business and government sectors including Prime Minister Shinzo Abe (pictured) and Foreign Minister Fumio Kishida.



The JALD program provides the opportunity for a select group of Japanese American leaders from across the United States to travel to Japan to engage with Japanese leaders in the business, government, academic, non-profit and cultural sectors.

JALD is generously sponsored by the Ministry of Foreign Affairs of Japan and organized by the U.S.-Japan Council.



TOMODACHI EMERGING LEADERS PROGRAM (ELP)



The U.S.-Japan Council's TOMODACHI Emerging Leaders Program is an interactive, educational program designed to encourage the next generation of leaders to act as first movers, innovators and entrepreneurs in their professional fields.

In its fourth year, the 2013 program brought 12 Japanese American young professionals to Washington, DC for the 2013 U.S.-Japan Council Annual Conference. The Emerging Leaders participated in a leadership orientation program, networked with high-level leaders and participated in the Annual Members Meeting.



"Participating in the Emerging Leaders Program demonstrated not only the vitality of the Japanese American community, but the essential linkages continually growing between the United States and Japan. Inspired by the deep knowledge and experience of USJC community leaders, as well as through the passion and dedication of my ELP cohort, I am keen to maintain these new connections, to seek out fulfilling community involvement and to carry out the work we have just begun."



- 2013 Emerging Leader Courtney Sato, New Haven, Connecticut

REGIONAL PROGRAMS

The U.S.-Japan Council holds regional programs throughout the year to provide opportunities for Japanese and Americans to come together to network socially and professionally and to explore areas of collaboration in U.S.-Japan relations.

Northern California



Silicon Valley Summer BBQ, hosted by Member of the Board of Councilors Hiromitsu Ogawa and his wife, Betty Ogawa

Los Angeles



Softball game with the Japan Business Association of Southern California

Hawaii



Ms. Michiko Okimoto, Mr. Soichiro Fukutake, Director and Chairman of Benesse Holdings, Inc., and Mr. Michael Hirai at a lecture featuring Mr. Fukutake

New York



The "Transportation in the Northeast Corridor" seminar explored the potential for Japan's SC Maglev technology to be adopted in the United States. (From left to right) Former U.S. Senator Tom Daschle; Minister Kanji Yamanouchi, Embassy of Japan; Mr. Wayne Rogers, Chairman, The Northeast MAGLEV; Former Governor of New Jersey Christine Todd Whitman; Irene Hirano Inouye; Former U.S. Secretary of Transportation Rodney Slater

Chicago



USJC Executive Vice President Suzanne Basalla speaks to interested community members about TOMODACHI and U.S.-Japan Relations

Houston



"The U.S.-Japan Relationship in Energy Security and Policy" seminar and reception, organized by ELP alumnae. (From left to right) Ms. Donna Cole, Ms. Ginger Vaughn, Mr. Jeffrey Miller, Acting Consul General of Japan in Houston Takahiko Watabe, Ms. Kei Ashizawa, Ms. Dana Heatherton

NETWORKING

Besides its signature events, the U.S.-Japan Council holds a number of networking events throughout the year to build lasting people-to-people relations.

LEGISLATIVE NETWORKING



Vice Chairman of the Board of Directors Henry Y. Ota with Representative Nick Rahall (D-WV) at a Capitol Reception

The U.S.-Japan Council Legislative Networking Initiative seeks to facilitate conversation and exchange between elected officials in the United States and Japan at the state, local and national levels; connect Japanese Americans and elected officials for dialogue and exchange; provide elected officials with educational opportunities and resources; and unite organizations in their legislative exchange efforts.

On July 31, the Congressional Study Group on Japan and USJC organized a Capitol Hill conversation and evening reception. The topic of the discussion was "The Future of U.S.-Japan Trade and Commerce: How TPP and Abenomics are Affecting Economic Relations."

BUSINESS NETWORKING



Participating Chambers of Commerce

USJC brings together Japanese and Japanese American business executives to develop long-term, mutually beneficial relationships locally, nationally and internationally to maintain and strengthen U.S.-Japan relations. USJC arranged a major networking meeting in Washington, DC in conjunction with its 2013 Annual Conference, where Japanese and Japanese American representatives from Southern California, Northern California, New York, Chicago, Seattle, Portland and Hawaii exchanged ideas for further collaboration.

CONSULS GENERAL & JAPANESE AMERICAN LEADERS MEETING



Co-chairs Irene Hirano Inouye and Minister Hideaki Mizukoshi of the Embassy of Japan, with Director-General Koji Tomita of the North American Affairs Bureau, MOFA

The Annual Meeting of the Ambassador, Consuls General and Japanese American Leaders (CG-JA) is sponsored by the Japanese Ministry of Foreign Affairs and organized by the U.S.-Japan Council and the Embassy of Japan.

For the 2013 CG-JA Meetings on November 6, seventeen Japanese American leaders discussed bilateral and global issues with Japanese diplomats and officials. Twelve of them are affiliated with USJC. Most of the Council Members who were invited are past participants of the Japanese American Leadership Delegation (JALD) program.

Twenty-plus Japanese government officials took part in a series of engaging conversations, including Deputy Chief of Mission Hiroyasu Izumi and other ministers at the Embassy, more than a dozen consuls general representing cities as varied as Honolulu and Boston, as well as senior leadership from the Japanese Ministry of Foreign Affairs (MOFA) in Tokyo.

THE TOMODACHI INITIATIVE



The TOMODACHI Initiative is a public-private partnership, born out of support for Japan's recovery from the Great East Japan Earthquake, that invests in the next generation of Japanese and American leaders through educational and cultural exchanges as well as leadership programs.

The TOMODACHI Initiative is led by the U.S. Embassy in Tokyo and USJC and is supported by the Government of Japan, corporations, organizations and individuals from the United States and Japan. USJC coordinates with the Embassy and other partners, with the aim to foster the next generation of young American and Japanese leaders who are committed to and engaged in strengthening U.S.-Japan relations.

In 2012, the U.S.-Japan Council (Japan) was created to support the administration of TOMODACHI. The U.S.-Japan Council (Japan) is a registered Public Interest Corporation (*koeki zaidan hojin*) and maintains offices in Tokyo, Japan.

To date, over 16,000 Americans and Japanese have participated in or attended TOMODACHI programs and events.

TOMODACHI IN 2013



Japanese students in the TOMODACHI Summer Coca-Cola Educational Homestay Program



American students visit Japan for the TOMODACHI MUFG International Exchange Program



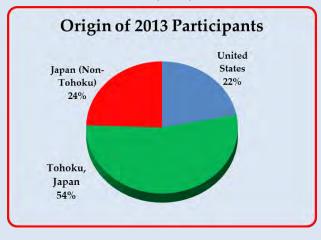
The TOMODACHI Summer SoftBank Leadership Program sends 100 students to Berkeley, CA



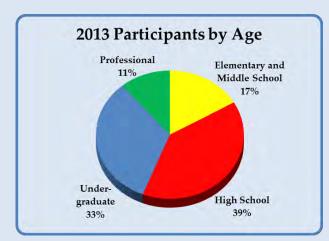
Dallas-Sendai Young Ambassador's Program (a Fund for Exchanges Program) participants tour Fort Worth, Texas



TOMODACHI program alumni with former President Bill Clinton



In 2013,
44 programs
engaged
1,095 participants
in the United States
and Japan



MORE TOMODACHI IN 2013



Pediatric cancer specialist Dr. Yosuke Hosoya in Atlanta for the TOMODACHI-Aflac Program



American participants in the TOMODACHI-Mitsui & Co. Leadership Program visit a Diet Member in his Tokyo office



Japanese NGO Professionals in the TOMODACHI NGO
Leadership Program supported by J.P. Morgan



TOMODACHI-UNIQLO Fellow Ryohei Kawanishi at Parsons The New School for Design in New York

THANK YOU AMBASSADOR AND SUSIE ROOS

USJC would like to thank Ambassador John V. Roos and Ms. Susie Roos for their tireless work and dedication for the TOMODACHI Initiative.

TOMODACHI began when Ambassador Roos, who was serving in Japan at the time of the Great East Japan Earthquake, approached USJC to work with the U.S. Embassy to implement a public-private partnership.

Since the inception of TOMODACHI, thousands of individuals — students and young professionals, both from Japan and the United States — have visited each other's countries. John and Susie Roos were always at the forefront of these efforts, visiting Tohoku, meeting program participants, and helping publicize its activities.



The Council offers a tribute to the Rooses during the Annual Conference

Through TOMODACHI, the Rooses have changed the lives of many young people. We extend our sincere appreciation to Ambassador Roos and welcome his continued support on the TOMODACHI advisory board. We also look forward to continue working with Mrs. Roos, who joined the USJC Board of Councilors in October.

TOMODACHI MEMBERSHIP ENGAGEMENT



Mr. Britt Yamamoto welcomes Japanese NPO leaders to the iLEAP offices in Seattle, Washington

Sharing a passion to connect the United States with Japan can be one of the most rewarding forms of member engagement, and TOMODACHI programs provide opportunities for U.S.-Japan Council Members to play a crucial role in the participants' experience in a foreign land. Members serve as ambassadors of the Council and promote its mission by building people-to-people connections between the United States and Japan. USJC continues to expand TOMODACHI program destinations to cities across both countries, and Members are encouraged to meet with these future leaders of the TOMODACHI Generation.



Members of the Board of Directors Gary Moriwaki and Frederick H. Katayama welcome runners in New York



Ms. Diane Adachi prepares a home-cooked meal in Seattle



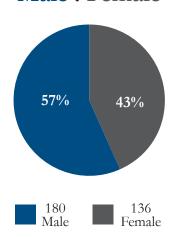
Mr. James Higa discusses innovative approaches to philanthropy in the Silicon Valley



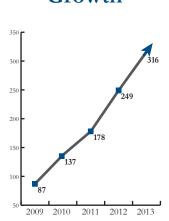
Dean Bill Tsutsui welcomes students to Southern Methodist University in Dallas

The U.S.-Japan Council is comprised of members and supporters who are committed to the mission of the organization. **Council Members** are Japanese American leaders who contribute to shaping U.S.-Japan relations. **Associate Members** are young Japanese American professionals. **Friends of the Council** are individuals of diverse backgrounds who support USJC. A full listing of Council Members, Associate Members and Friends of Council is available on our website, www.usjapancouncil.org/about.

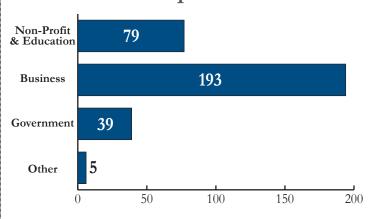
Male: Female







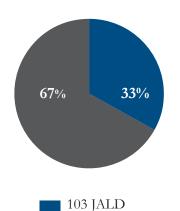
Sector Representation



JALD Alumni



103 out of 316 members are alumni of the Japanese American Leadership Delegation



Alumni

Our Members Come From...

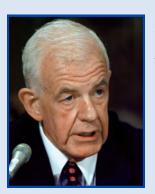


IN MEMORIAM









From left to right:
Mr. George Aratani, Mr.
Kip Tokuda, Ms. Lillian
Kawasaki and Ambassador
Thomas Foley

The U.S.-Japan Council lost several dear friends in 2013. Please join us in remembering four influential leaders who promoted strong U.S.-Japan relations.

Mr. George Aratani

George Aratani was well known for successfully launching international trade enterprises including Mikasa Inc. and Kenwood, but is also known for his philanthropic contributions. The Aratani Foundation has supported dozens of Japanese American organizations and programs, including the Japanese American National Museum, Keiro Senior HealthCare and the Japanese American Cultural and Community Center. Mr. Aratani was an early supporter of USJC and served on the U.S.-Japan Council Board of Councilors.

Mr. Kip Tokuda

An alumnus of the 2003 Japanese American Leadership Delegation, Mr. Tokuda helped the Council make its first appearance in the Pacific Northwest at the 2012 Annual Conference. The former state representative of Washington received the Order of the Rising Sun from the Japanese government in recognition of his contributions to the U.S.-Japan relationship.

Ms. Lillian Kawasaki

U.S.-Japan Council Member Lillian Kawasaki was a member of the 2004 Japanese American Leadership Delegation and had been active in the Council's Clean Tech Working Group. She was a co-founder of Friends of Manzanar and was committed to preserving the site in memory of her mother's internment during World War II.

Ambassador Thomas Foley

After a 30-year career in Congress, Thomas Foley was named Ambassador of the United States to Japan. The former Speaker of the House remained a dedicated friend of Japan and received the Grand Cordon of the Order of the Rising Sun from the Government of Japan. Ambassador Foley served on the U.S.-Japan Council Board of Councilors, and regularly attended Council events and meetings in Washington, DC.

MANAGEMENT & STAFF (DECEMBER 2013)

Washington, DC Headquarters:

Support

Irene Hirano Inouye, President
Suzanne Basalla, Executive Vice President
Saki Takasu, Development Director
Ler Lee Tan, Director of Finance &
Administration
Mya Fisher, Program Manager
Shane Graves, Program Manager
Shiori Okazaki, Communications Manager
Yuri Maruyama, Executive Assistant and
Office Coordinator
Tim White, Media Specialist & Operational

Los Angeles:

Hiroyo Nonoyama, Director, U.S. and Japan Programs Allison Murata, Membership Manager and Program Specialist

San Francisco:

Kaz Maniwa, Senior Vice President

Tokyo:

Laura Abbot, Executive Director,
TOMODACHI Initiative
*Miori Oka, Program Manager
*Kaoru Utada, Program Manager
Alexia D'Arco, Program Development
Consultant
Andrea Miller, Marketing and
Communications Coordinator
*Kanako Morimoto, Marketing Specialist
Setsuko Stanley, Administrative Manager

^{*}Employees of U.S.-Japan Council (Japan)

BOARD OF DIRECTORS (DECEMBER 2013)

BOARD OFFICERS

Mr. Thomas Iino, *Chairman*, *U.S.-Japan Council*; Chairman **Mr. Michael Hirai**, *Treasurer & Finance Committee Chair*, of the Board, Pacific Commerce Bank *U.S.-Japan Council*; President & Chief Investment Officer

Ms. Irene Hirano Inouye, President, U.S.-Japan Council

Mr. Colbert M. Matsumoto, *Vice Chairman & Nominating and Governance Committee Chair, U.S.-Japan Council;* Chairman & CEO, Island Insurance Company, Ltd.

Mr. Henry Y. Ota, Vice Chairman & Program Development Committee Chair, U.S.-Japan Council; Attorney at Law

Mr. Michael Hirai, Treasurer & Finance Committee Chair, U.S.-Japan Council; President & Chief Investment Officer, Bishop Street Capital Management; Senior Vice President & Manager, Institutional Wealth Management Division, First Hawaiian Bank

Ms. Susan J. Onuma, Secretary, U.S.-Japan Council; Partner & Asia Practice Group Chair, Ingram Yuzek Gainen Carroll & Bertolotti, LLP



Mr. Paul Yonamine (Board of Directors), Ms. Kristi Yamaguchi (Board of Councilors), Mr. David Nishida (U.S.-Japan Council — Japan Board of Directors) and Ms. Jan Yanehiro (Board of Directors)



Mr. Thomas Iino (Chairman, Board of Directors) and Ms. Susan Onuma (Secretary, Board of Directors) with Council Member J.D. Hokoyama

BOARD MEMBERS

Ms. Phyllis Campbell, Chair, JPMorgan Chase & Co., Pacific Northwest

Ms. Royanne K. Doi, Corporate Chief Ethics Officer, Prudential Financial, Inc. - Japan Representative Office

Ms. Tracey Doi, Group Vice President & Chief Financial Officer, Toyota Motor Sales, U.S.A., Inc.

*Mr. Sho Dozono, Audit Committee Chair, U.S.-Japan Council; President & CEO, Azumano Travel Service

Mr. Ernest M. Higa, Chairman & CEO, Higa Industries Co., Ltd., Wendy's Japan LLC; and K.K. Higa Investments; Director, JC Comsa Corporation

Mr. Robert K. Ichikawa, Membership Committee Chair, U.S.-Japan Council; Partner, Kobayashi, Sugita & Goda

Mr. Frederick H. Katayama, Anchor, Reuters Insider, Thomson Reuters

Mr. Dayne Kono, Principal, Masuda, Funai, Eifert & Mitchell, Ltd.

Ms. Moni Miyashita, Senior Advisor, McKinsey & Co.

Ms. Susan Morita, Partner, Arnold & Porter, LLP

Mr. Gary S. Moriwaki, *Development Committee Chair*, *U.S.-Japan Council*; Partner, Fox Rothschild LLP

*Mr. Paul Niwa, Communications Committee Chair, U.S.-Japan Council; Professor of Journalism, Emerson College

Mr. Allen M. Okamoto, Owner-Broker, T. Okamoto & Co.

Mr. Wallace K. Tsuha, Founder, The Tsuha Foundation

Ms. Jan Yanehiro, President, Jan Yanehiro, Inc.

Mr. Paul Yonamine, General Manager and Executive Officer, IBM Japan, Ltd.

*Term completed December 31, 2013

BOARD OF COUNCILORS (DECEMBER 2013)

BOARD OFFICERS

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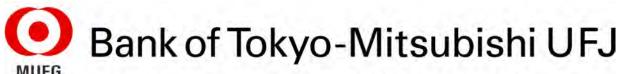
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