



# U.S.-JAPAN COUNCIL

*2014 Annual Report*



EMPOWERING THE NEXT GENERATION



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*Dear Friends,*

ON BEHALF OF THE U.S.-Japan Council (USJC), we are pleased to share with you the highlights of the Council's work in 2014. We thank our generous supporters, dedicated Board members, active and engaged Council Members, Associate Members and Friends, and a talented and hard-working staff for another successful year. We accomplished much in 2014 through our work together.

TOMODACHI, which invests in the next generation of leaders, is the Council's largest program initiative. During the year, we supported over 50 programs in the United States and Japan, enabling more than 1,300 young people to participate in cross-cultural exchanges.

We supported women's leadership through a Womenomics event in March and another successful Women in Business Summit in May. In July, we furthered state-prefecture economic collaboration through the Governors' Circle, welcoming six Japanese governors and their delegations of business leaders to Silicon Valley.

At our Annual Conference in October, we took full advantage of Hawaii's historical, cultural and strategic significance in the Asia Pacific, bringing in leaders from all regions. The Conference featured a unique culinary festival, bringing together renowned chefs from Hawaii and Japan to collaborate. In November, with the vision to diversify the composition of American leaders connected to the U.S.-Japan relationship, we invited Asian American state legislators to Japan. We also launched a Business Advisory Board in Japan, expanding our circle of Japanese business leaders interested in U.S.-Japan relations.

We are pleased to present the 2014 Annual Report in both English and Japanese. We will continue to expand our programs in Japan, including hosting our Annual Conference in Tokyo for the first time on November 9 and 10, 2015.

The uniqueness of USJC is in bringing together dedicated leaders from the United States and Japan across all sectors, to develop new opportunities and initiatives that will ensure the long-term relevance and impact of the U.S.-Japan relationship.

We express our sincere appreciation to retiring Chairman of the Board Tom Iino, who served from USJC's inception in late 2008 until December 2014. Tom was bestowed the title Founding Chairman by the Board of Directors, and will continue to serve as Board Member. We look forward to continuing to work with members and supporters, each one of whom enables us to further strengthen U.S.-Japan relations.

*Sincerely,*



**Irene Hirano Inouye**  
President



**Dennis Teranishi**  
Chairman of the Board

# ABOUT THE U.S.-JAPAN COUNCIL



## OUR MISSION

THE U.S.-JAPAN COUNCIL IS a Japanese American-led organization fully dedicated to strengthening ties between the United States and Japan in a global context. By promoting people-to-people relationships through its innovative programs in networking and leadership, the Council serves as a catalyst to inspire and engage Japanese and Americans of all generations. It develops the next generation of leaders committed to a vibrant and dynamic relationship.

## OUR VISION

WE ENVISION A VIBRANT and dynamic U.S.-Japan relationship, strengthened by the increased diversity of leaders committed to the relationship, and increasing positive and productive cooperation that benefits both countries and the Asia-Pacific region.

The U.S.-Japan Council, a 501(c)3 non-profit educational organization, was founded in 2009 and is headquartered in Washington, DC with staff in California and Tokyo. In 2012, the U.S.-Japan Council (Japan) was created to support the administration of the TOMODACHI Initiative, and in 2013, it became a Public Interest Corporation (*Koeki Zaidan Hojin*). The U.S.-Japan Council (Japan) maintains offices in Tokyo, Japan.

*“The grassroots efforts of organizations such as USJC and its dedicated membership play an important role in motivating the United States and Japan to build a world more prosperous, more just and more democratic.”*

—JOHN KERRY, U.S. SECRETARY OF STATE

*“The U.S.-Japan Council is building networks between Japanese and Japanese Americans, and cultivating the talents of future generations . . . I expect that through these programs [like the TOMODACHI Initiative and the TOMODACHI Inouye Scholars Program], there will be greater promotion of youth exchanges in both countries, and it will in turn contribute to the reinforcement of the Japan-U.S. alliance.”*

—SHINZO ABE, PRIME MINISTER OF JAPAN

# SIGNATURE PROGRAMS:

2014 ANNUAL CONFERENCE

JAPANESE AMERICAN LEADERSHIP DELEGATION PROGRAM

ASIAN AMERICAN LEADERSHIP DELEGATION PROGRAM

WOMEN IN LEADERSHIP



# 2014 ANNUAL CONFERENCE



THE ANNUAL CONFERENCE BRINGS together regional, national and international leaders from government, business, academia and non-profit sectors to discuss current issues and opportunities impacting U.S.-Japan relations.

The 2014 U.S.-Japan Council Annual Conference, themed *U.S.-Japan Connections: Contributing to Growth, Security and Sustainability*, was held from October 9 to 10 in Honolulu, Hawaii. The Conference included an educational tour to Maui and a culinary festival with local and Japanese flavors.



Keynote Speakers Mr. Masami Iijima, Admiral Harry B. Harris, Jr. and Ms. Marillyn A. Hewson with family and USJC leadership.

## KEYNOTE SPEAKERS

The Conference featured three Keynote Speakers from the public and private sectors of both countries:

- Admiral Harry B. Harris, Jr., Commander, United States Pacific Fleet
- Ms. Marillyn A. Hewson, Chairman, President and CEO, Lockheed Martin Corporation
- Mr. Masami Iijima, President and CEO, Mitsui & Co., Ltd.

Prime Minister Shinzo Abe of Japan, U.S. Energy Secretary Dr. Ernest Moniz, Ambassador Caroline Kennedy and Ambassador Kenichiro Sasae sent in congratulatory remarks.



*"Diversity is essential to the success of America's military and our rebalance to the Pacific. We are, in fact, stronger together. Our strength lies in our people, our history of service across generations, our relationships that transcend borders and boundaries, our very diversity, and the committed support of organizations like the U.S.-Japan Council."*

—ADMIRAL HARRY B. HARRIS, JR., COMMANDER, UNITED STATES PACIFIC FLEET

## LIFETIME ACHIEVEMENT AWARDS

During the Conference, USJC presented the inaugural USJC Lifetime Achievement Awards in Advancing U.S.-Japan Relations. The 2014 award recipients were:

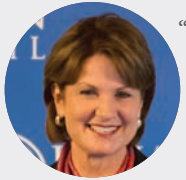
- Dr. Paul Terasaki, Chairman, Terasaki Foundation
- Governor George Ariyoshi, Former Governor, State of Hawaii
- Ambassador Ryozi Kato, Former Ambassador of Japan to the United States



## A DISCUSSION WITH “GAME CHANGERS”

Ms. Jan Yanehiro led a discussion with “Game Changers”: Japanese Americans who are pioneers of their respective fields.

- Mr. George Takei, Actor, Hosato Enterprises, Inc.
- Ms. Anne Namba, Anne Namba Designs
- Mr. James Higa, Executive Director, Philanthropic Ventures Foundation & Mentor in Residence, Index Ventures
- Mr. Duane Kurisu, Chairman, aio Group



*“The ties between our nations are enduring, and today those ties are more important than ever before. We share a steadfast commitment to democracy, human rights, and the rule of law. Yet today those values are under assault in many parts of the world. Together we can protect our nations and be a beacon of strength and stability for the world.”*

—MARILLYN A. HEWSON, CHAIRMAN, PRESIDENT & CEO, LOCKHEED MARTIN CORPORATION



## BREAKOUT SESSIONS

The many dimensions of the U.S.-Japan relationship were reflected in the Conference’s eight panel discussions and four roundtable discussions. Some examples were: Diversity & Inclusion in the Global Marketplace, Economic Development through Tourism & Events, and Developing Cross-Cultural Leaders.



## KEY FACTS

- **THIS WAS USJC’S LARGEST** Annual Conference to date. There were **554 attendees (29% increase from 2013)**, including 250 Members and 70 representatives of companies that are Corporate Members.
- **USJC HAS MANY MEMBERS** in Hawaii and has held several events there, but this marked the **first Annual Conference in the Aloha State.**



Mr. Takeshi Niinami, President of Suntory Holdings Limited and Member of the USJC Board of Councilors, and Amb. John V. Roos, former U.S. Ambassador to Japan, speaking at a panel as part of Members Day activities.



KONISHIKI performing at the Opening Reception.

Annual Conference photos: Kaz Tanabe

# JAPANESE AMERICAN LEADERSHIP DELEGATION PROGRAM



**THE JAPANESE AMERICAN LEADERSHIP** Delegation (JALD) program provides the opportunity for a select group of Japanese American leaders to travel to Japan to engage with Japanese leaders in the business, government, academic, non-profit and cultural sectors.

The 2014 delegation traveled to Japan from March 7 to 15, 2014. They visited Fukuoka prefecture, where they met with Governor Hiroshi Ogawa, spoke in a seminar co-sponsored with the Japan Foundation Center for Global Partnership, and met with members of the Fukuoka Prefectural Assembly. They then traveled to Tokyo to meet with senior leaders in the business and government sectors, including Prime Minister Shinzo Abe.

JALD is generously sponsored by the Ministry of Foreign Affairs of Japan.

*"The topic of career advancement for Japanese women was covered at almost every meeting ... I've come away from our trip encouraged by the young people seeking to effect change through everything from travel abroad to social media; by the wizened, legendary business leaders who are advancing the calls for changes in the workplace; and of course by the women themselves whom we met."*

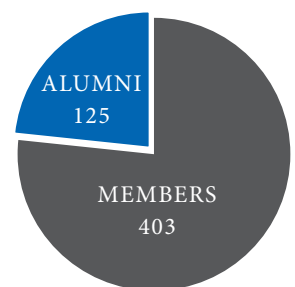
—LEONA HIRAOKA, 2014 DELEGATE

## THE 2014 JALD DELEGATES:

- Represent every generation from *shin-issei* (first-generation Japanese Americans who immigrated to the United States after the Second World War) to *yonsei* (fourth-generation).
- Are spread out over 5,078 miles in the United States, from Honolulu to Boston.
- Have roots in regions from over 2,000 miles in Japan, from Hokkaido to Okinawa.

## JALD ALUMNI

Many JALD participants are members of USJC, or join the Council upon completion of the trip. 125 out of 403 members are alumni of the JALD program.



*"Everyone was genuinely interested in my impressions of Japan, since it was my first time there. My response was consistent: (1) I am amazed by the Japanese commitment to the concept of 'service'; and (2) this trip made it apparent to me that I was unquestionably American and undeniably Japanese."*

—GARY YAMASHIROYA, 2014 DELEGATE

# ASIAN AMERICAN LEADERSHIP DELEGATION PROGRAM



THROUGH THE ASIAN AMERICAN Leadership Delegation (AALD) program, USJC works with Asian American elected officials to broaden the understanding of the U.S.-Japan relationship in U.S. legislative bodies, and to foster connections among diverse political, government, business and civil society leaders.

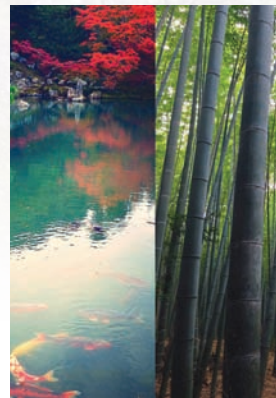
The inaugural AALD program selected five elected state officials from diverse Asian American multicultural backgrounds and different regions of the country. From November 14 to 22, 2014, the delegates traveled to Tokyo and Kyoto to meet with Japanese political and government leaders, business executives and non-profit leaders to exchange ideas as well as create

networks that can mutually benefit the U.S.-Japan relationship. The delegates also spoke about their varied personal and professional journeys at a panel discussion in Tokyo titled “Diversity in Leadership: The Journey of Asian American State Legislators.”

AALD is funded by the Sasakawa Peace Foundation and implemented by USJC, in collaboration with the National Asian Pacific American Caucus of State Legislators and the National Conference of State Legislatures.

## THE 2014 AALD DELEGATES:

- Have roots in Japan, China, Korea, India and Vietnam.
- Are state representatives from Hawaii, Massachusetts, New Jersey, Texas and Washington State.



*“I had the great opportunity to engage in fruitful discussions with these five Asian American state legislators on various issues to strengthen the relationship between Japan and the U.S., including political, economic and people-to-people relations. They all gave me important advice on how to further promote the relationship between [our two countries].”*

—MR. YASUhide NAKAYAMA, STATE MINISTER FOR FOREIGN AFFAIRS

*“I returned far better informed about the breadth and magnitude of the [U.S.-Japan] relationship and far better equipped to be a champion for what has the potential to be a defining economic, cultural, and security partnership of the 21st century.”*

—ASSEMBLYMAN RAJ MUKHERJI,  
2014 DELEGATE

# WOMEN IN LEADERSHIP



Scenes from the Women in Business Summit.



(L-R) Moderator Ms. Royanne Doi, Panelists Ms. Hiroko Kuniya, Ms. Kaoriko Kuge, Ms. Keiko Honda and Ms. Kim Azzarelli at the Womenomics Event.

*"Everybody has to see for themselves that gender equality is possible and that it benefits everybody. If they see that, I don't think it's going to be that difficult— but they'd have to change their mindset."*

—MS. KAORIKO KUGE, SENIOR ANCHOR AND CORRESPONDENT, FUJISANKEI COMMUNICATIONS INTERNATIONAL, INC.

*"The recruitment of women must be increased and sustained at all levels. This must take hold in society; it is not enough for only some women to shine."*

—PRIME MINISTER SHINZO ABE

*"We can all become architects of change in our own lives. Each time we stand up for ourselves, ask our husbands to help us a little more, or pitch in for a colleague at work who has a sick child at home, we change the world around us—and those tiny changes add up."*

—AMBASSADOR CAROLINE KENNEDY

WOMEN'S LEADERSHIP CONTINUES TO be important to USJC. Several events and programs celebrated this movement in 2014, leading to active discourse and stronger networks, and inspiring women and men of all generations.

## WOMENOMICS EVENT

In a March panel in Washington, DC titled, "Delivering on the Promise of Womenomics," USJC brought together experts on Japan's economic and social issues, experts on activities to advance women in the workforce, Japanese and American women with cross-cultural work experience and more.

## USJC-ACCJ WOMEN IN BUSINESS SUMMIT

This Summit, co-hosted by USJC and the American Chamber of Commerce in Japan (ACCJ), was held in May. More than 700 attendees gathered to hear from leaders that included Prime Minister Shinzo Abe, Ambassador Caroline Kennedy, and USJC Board Member and pioneer of the Womenomics movement Kathy Matsui. USJC Board Member Royanne Doi planned the event, and several female USJC Members also moderated breakout sessions.

## WORLD ASSEMBLY FOR WOMEN

At the invitation of Prime Minister Abe, in September, Irene Hirano Inouye spoke at the World Assembly for Women in Tokyo, where she discussed networks and change in mindset as important infrastructures necessary to support women in society. She also spoke at a related event with the Tokyo Metropolitan Government.

# EDUCATIONAL & NETWORKING PROGRAMS:

CULINARY DIPLOMACY

GOVERNORS' CIRCLE

BUSINESS AND LEGISLATIVE PROGRAMS

REGIONAL PROGRAMS

AMBASSADOR, CONSULS GENERAL AND JAPANESE AMERICAN LEADERS MEETING



# CULINARY DIPLOMACY



Culinary Festival Photo Credit: Travis Okimoto

The twelve chefs with Stephen Kagawa and Irene Hirano Inouye.



Event co-sponsors Masaki Ukai and Masazumi Hasumi.



Creating tofu for guests.

**SHARING MEALS FROM DIFFERENT** cultures can help promote cross-cultural dialogue and understanding, and create platforms for lasting personal relationships. Inspired by this belief, USJC launched “Culinary Diplomacy” programs throughout the United States and Tokyo over 2014 and 2015.

## TOFUYA UKAI EVENT

The May reception at the Tokyo Shiba Tofuya-Ukai restaurant launched the culinary diplomacy initiative, connecting more than 100 guests through conversations and the traditional tastes of Japan. Numerous tofu dishes and other delicacies were served, accompanied by a demonstration on the art of creating tofu.

and Americans. Local ingredients, including taro, Hawaiian abalone, pineapple and island pork were used. Council Member Stephen Kagawa led the organization of this large-scale event.

## REGIONAL CULINARY DIPLOMACY PROGRAMS

Regional culinary diplomacy programs bring together stakeholders in the U.S.-Japan relationship, sponsors and USJC Members for a creative food and networking event. One of the programs took place in Houston in November (pictured). Council Member Donna Cole helped guide a Japan Food Festival held at the University of St. Thomas campus.



Chef Roy Yamaguchi handing his creation to a guest.



Japan Food Festival in Houston.



## CULINARY FESTIVAL

As part of the 2014 Annual Conference in Honolulu, the Culinary Festival featured twelve premier chefs from Hawaii and Japan. While exchanging information on techniques and ingredients, each chef created a dish that appeals to both Japanese

*“As chefs, we are acutely aware of the role food plays in fostering relationships. Indeed, sharing a meal is one of the oldest diplomatic tools.”*

—CHEF ROY YAMAGUCHI,  
MEMBER OF THE USJC BOARD  
OF COUNCILORS



Council Member Stephen Kagawa speaking to guests.

## GOVERNORS' CIRCLE

SINCE 2010, USJC HAS led the Governors' Circle initiative to promote bilateral economic collaboration at the state-prefecture level.

### GOVERNORS' MEETING IN SILICON VALLEY

In July 2014, USJC and the Walter H. Shorenstein Asia-Pacific Research Center (APARC) in the Freeman Spogli Institute for International Studies at Stanford University convened a two-day Japan Governors' Meeting in Silicon Valley. Governors from the six prefectures of Fukuoka, Hiroshima, Oita, Okayama, Saga and Shizuoka each brought a delegation of business leaders and government officials involved in economic cooperation and business development. More than 200 people attended the event, including the 75-person delegation from Japan.

*"We are promoting the concept of an 'East Kyushu Medical Valley' to encourage R&D, aiming to follow the success of Silicon Valley."*

—MR. KATSUSADA HIROSE, GOVERNOR OF OITA PREFECTURE

The highlight of the event was a panel discussion on the first day with all six governors, who shared their prefectures' economic strengths and focus points going forward.

On the second day of the event, the Japanese delegation and guests split into four industry groups: IT, automobile, biomedical/healthcare and consumer goods. USJC Members were among the industry experts who led the groups, discussing know-how, current trends and customs in Silicon Valley and the United States.

This event connected select Japanese prefectures with Silicon Valley's innovative companies, pilot projects and state-of-the-art technologies across a number of sectors. Dr. Daniel Okimoto, Chair of the USJC Board of Councilors who is also Director-Emeritus of Shorenstein APARC, led the Governors' Meeting.



(L-R) The six governors of Saga, Oita, Okayama, Shizuoka, Fukuoka and Hiroshima.



The six governors and USJC leadership (photo courtesy of Kyodo News).



Council Member Rona Tison and Vice Chair of the Board of Directors Dennis Teranishi.



Wally Tsuha, Member of the Board of Directors, leading the session on automobiles.

*"Hiroshima increased the rate of paternity leave from 1.2% to 7.2% in three years. In fact, I am the first Japanese governor to take paternity leave."*

—MR. HIDEHIKO YUZAKI,  
GOVERNOR OF HIROSHIMA PREFECTURE

# BUSINESS AND LEGISLATIVE PROGRAMS



1. Mr. Masaaki Tanaka, Vice Chair of the USJC Board of Councilors (center), led the creation of the Business Advisory Board.
2. (L-R) Ms. Irene Hirano Inouye with moderator Mr. Michael Schiffer and panelists Senator Tom Harkin (D-IA), Senator Mazie Hirono (D-HI), Mr. Frank Jannuzzi and Mr. Jeff Lowenstein at the public policy program in July.

## BUSINESS NETWORKING

### BUSINESS ADVISORY BOARD

IN 2014, USJC LAUNCHED the Business Advisory Board, which is a group of business leaders in Japan with experience in the United States who are also familiar with the work of USJC.

The Business Advisory Board Inaugural Reception took place in Tokyo in November. About 70 individuals attended to hear remarks from Mr. Masaaki Tanaka, Vice Chair of the USJC Board of Councilors, and guest speaker Ambassador Ichiro Fujisaki, Member of the USJC Board of Councilors.

### JAPANESE AND JAPANESE AMERICAN BUSINESS NETWORK

IN 2014, USJC ALSO continued the activities of the Japanese and Japanese American Business Network. A dialogue among USJC leaders and regional Japanese business leaders was held in Honolulu, Hawaii in conjunction with the 2014 Annual Conference.



(L-R) Mr. Henry Y. Ota, Vice Chair of the USJC Board of Directors; Ms. Irene Hirano Inouye; Congressman Joaquin Castro (D-TX-20).

## LEGISLATIVE NETWORKING

THROUGH LEGISLATIVE NETWORKING, USJC seeks to facilitate exchange between elected officials in the United States and Japan at the state, local and national levels.

USJC was one of the cooperating organizations for a reception that was held on Capitol Hill in April, in honor of more than twenty leaders from the National Diet of Japan.

Throughout the year, USJC leaders also frequently met Japanese Diet members in Tokyo, including members of the Japan-Hawaii Parliamentary Friendship League and female Diet members.

In July, USJC partnered with the United States-Japan Conference on Cultural & Educational Interchange (CULCON) to host a public policy program and reception on Capitol Hill.

## REGIONAL PROGRAMS

USJC HOLDS REGIONAL PROGRAMS throughout the year to provide opportunities for Japanese and Americans to come together to network socially and professionally and to explore areas of collaboration in U.S.-Japan relations. Here are some of the many events held in 2014:

### BOSTON

Ms. Atsuko Fish, Member of the USJC Board of Directors, and the Fish Family Foundation hosted an evening honoring the connection between Japan and America. Among the guests were Mr. Shun Kumagai, a saxophone student at the Berklee College of Music who is a recipient of the TOMODACHI Suntory Music Scholarship Fund.



### DENVER

(Left) Over 70 Japanese American, Japanese, and American leaders attended this event, including individuals who drove in from Salt Lake City and New Mexico. The Lt. Governor of Colorado, Mr. Joe Garcia, attended, as well as Consul General Ikuhiko Ono (pictured speaking) of Denver.

### HAWAII

(Below) Consul General Toyoei Shigeeda and Mrs. Shigeeda generously opened their residence to USJC Members and guests (including Ambassador John V. Roos, pictured) on Members Day during the Annual Conference.



### LOS ANGELES

The fifth annual softball game between USJC and the Japan Business Association of Southern California.

## REGIONAL PROGRAMS



### PORTLAND

(Left) Hillsboro, Oregon Mayor Jerry Willey and Council Member Sho Dozono at a Portland event.

### SEATTLE

(Below left) Council Members Tom Ikeda and Harold Taniguchi share a laugh at a Seattle event for current and potential USJC members, which also invited more than 20 participants of the TOMODACHI iLEAP Social Innovation in Seattle program.

### SILICON VALLEY

(Below Center) Mr. Hiro Ogawa, Member of the Board of Councilors, once again opened his home for a USJC reception. Among the 150 guests were Hiroshima governor and Friend of the Council Hidehiko Yuzaki, Oita governor Katsusada Hirose, and Nobel Laureate and Member of the Board of Councilors Dr. Shinya Yamanaka.

### TOKYO

(Below Right) Following the Women in Business Summit, the women leaders of USJC, many of whom were speakers or moderators at the Summit, joined female Diet leaders for a networking event.



## AMBASSADOR, CONSULS GENERAL AND JAPANESE AMERICAN LEADERS MEETING



THE ANNUAL MEETING OF the Ambassador, Consuls General and Japanese American Leaders (CG-JA) is sponsored by the Japanese Ministry of Foreign Affairs (MOFA) and organized by USJC and the Embassy of Japan.

For the 2014 CG-JA Meeting in October, participants discussed global and bilateral issues, including the 70th anniversary of contemporary U.S.-Japan relations at the end of World War II. The meeting was co-chaired by Irene Hirano Inouye and Minister Tamaki Tsukada, Head of Chancery, Embassy of Japan (pictured below). Nine of the 18 Japanese American leaders were USJC Members, and more than 20 Japanese government officials took part in this series of engaging conversations. Ambassador Kenichiro Sasae (pictured above) hosted a lunch for the Japanese American leaders, Consuls General and Honorary Consuls General at his residence.



# TOMODACHI INITIATIVE:

ABOUT TOMODACHI

TOMODACHI PROGRAMS

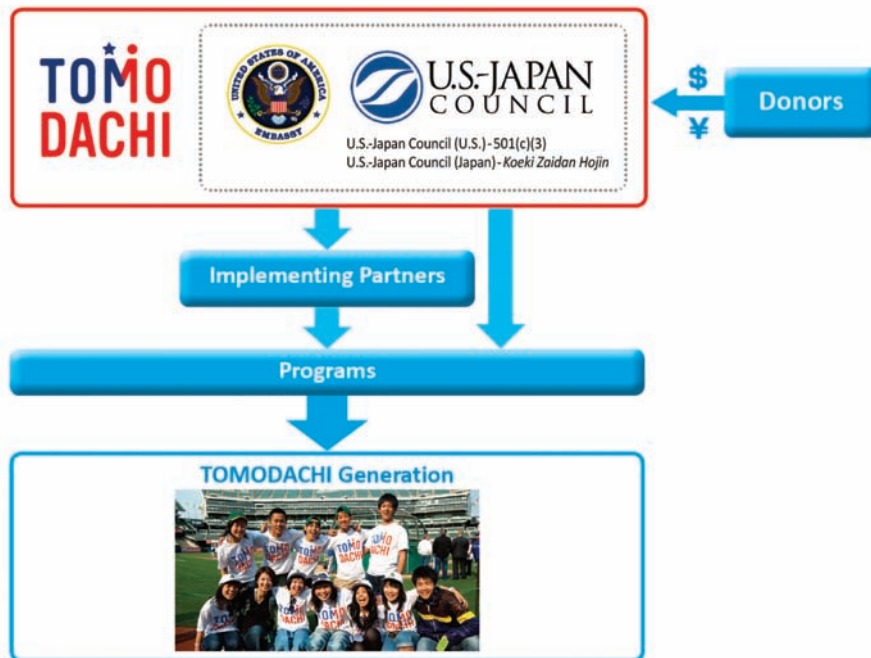
TOMODACHI EMERGING LEADERS PROGRAM

TOMODACHI MEMBERSHIP ENGAGEMENT



**TOMO**  
**DACHI**

# ABOUT TOMODACHI



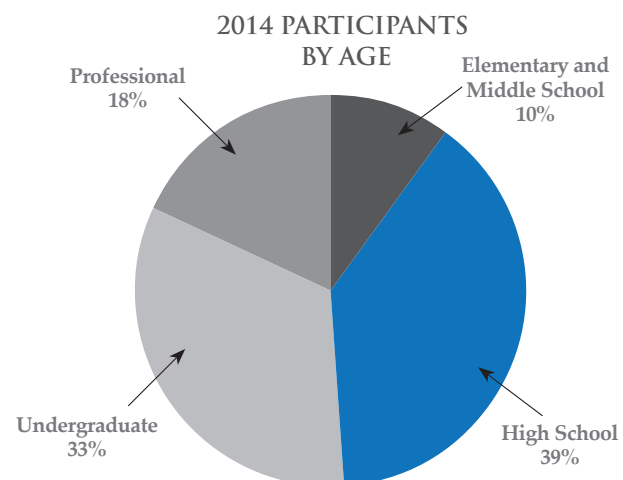
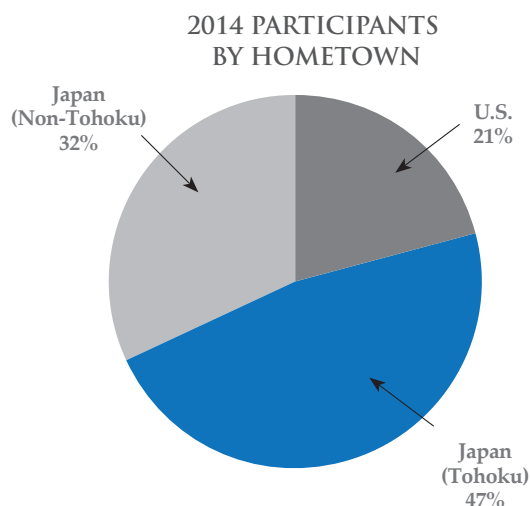
THE TOMODACHI INITIATIVE IS a public-private partnership, born out of support for Japan's recovery from the Great East Japan Earthquake, that invests in the next generation of Japanese and American leaders through educational and cultural exchanges as well as leadership programs.

The TOMODACHI Initiative is led by the U.S. Embassy and USJC and is supported by the Government of Japan, corporations, organizations and individuals from the United States and Japan. USJC coordinates with the Embassy and other partners, with the aim to foster the next generation of young American and Japanese leaders who are committed to and engaged in strengthening U.S.-Japan relations.

In 2012, the U.S.-Japan Council (Japan) was created to support the administration of TOMODACHI. The U.S.-Japan Council (Japan) is a registered Public Interest Corporation (*koeki zaidan hojin*) and maintains offices in Tokyo, Japan.

## IN 2014, 50 PROGRAMS ENGAGED 1,300+ PARTICIPANTS

To date, over 22,000 Americans and Japanese have participated in TOMODACHI programs and events.



# TOMODACHI PROGRAMS

Participants of the Building the TOMODACHI Generation Program, which engages U.S. and Japanese university students in social problem-solving, write their TOMODACHI pledge.

*"Despite all the valuable lessons I learned, the take-away for me was how similar college students can be. Underneath the initial layer of cultural barriers, every one of us is a student who is determined to make the world a better place."*

—MS. CHLOE WINGERTER,  
TOMODACHI ALUMNI



Tohoku high school students participating in the TOMODACHI Honda Cultural Exchange Program meet military veterans of Operation Tomodachi at the Rose Parade.

*"Don't worry about us because we are the future of Japan. In 50 years, our grandchildren will look back and say that their grandmothers were part of the TOMODACHI generation that changed Japan."*

—MS. KANA TAKAGI,  
TOMODACHI ALUMNI

Participants of the TOMODACHI U.S.-Japan Youth Exchange Program, a two-way exchange program between Japanese and American high school students, in Washington, DC.



University participants in the TOMODACHI MetLife Women's Leadership program attend USJC's Womenomics panel discussion in Washington, DC.

*"I have discovered why I want to help others. Why we all should. I want to be a force of hope and love to the world."*

—MR. MICAH GUTHRIE,  
TOMODACHI ALUMNI



# TOMODACHI PROGRAMS



Participants of the TOMODACHI Dallas Sendai Young Ambassadors Program, which connects middle and high school students between sister cities Sendai, Miyagi and Dallas, Texas.



The TOMODACHI-Del Norte High School 2014 Delegation with Ambassador Caroline Kennedy at the Ambassador's Residence in Tokyo. These students from Crescent City, California were in Japan to visit a high school in Rikuzentakata, Iwate, where they returned a boat that had arrived in their town after being lost in the Great East Japan Earthquake.



Participants of the TOMODACHI-Mitsui & Co. Leadership Program, a delegation exchange program for young American and Japanese professionals, in San Francisco.

*"Joining this program literally gave me a life-changing experience. After participating in this program, I am thinking seriously about pursuing a master's course in the United States."*

—MS. YU YOSHIDA,  
TOMODACHI ALUMNI

*"Because of this program, all I can think about now is doing something abroad, definitely in Japan."*

—MR. CONNOR FIELD,  
TOMODACHI ALUMNI

**THESE PROGRAMS WOULD NOT** be possible without the generous support of corporations from the United States and Japan. More information about these 50 programs in 2014 and their donors are published in a separate TOMODACHI report. Please see [www.usjapantomodachi.org](http://www.usjapantomodachi.org) for more information.

## TOMODACHI PROGRAMS



As representatives of Japanese youth studying STEM subjects, six TOMODACHI alumni met President Barack Obama during his visit to Japan.



TOMODACHI alumni gathered at the American Center Japan to practice their English conversation skills.

## TOMODACHI EMERGING LEADERS PROGRAM



THE U.S.-JAPAN COUNCIL'S TOMODACHI Emerging Leaders Program (ELP) is an interactive, educational program designed to encourage the next generation of leaders to act as first movers, innovators and entrepreneurs in their professional fields.

In its fifth year, the 2014 program brought 12 Japanese American young professionals to Honolulu, Hawaii. The TOMODACHI Emerging Leaders participated in a leadership orientation program, networked with high-level leaders and participated in the Annual Members Meeting.



Brandon Marc Higa, TOMODACHI ELP 2014 (center) with George and Brad Takei at the Annual Conference.

The 2014 class with USJC leadership and sponsors.

*"We hold the responsibility to contribute to the improvement of U.S.-Japan relations, and I believe that the sum of each individual's efforts will result in making great strides to achieve the goal set forth by the U.S.-Japan Council."*

—2014 EMERGING LEADER KENSHIRO UKI

# TOMODACHI MEMBERSHIP ENGAGEMENT

USJC MEMBERS CONTRIBUTED TO the success of TOMODACHI programs in a variety of ways in 2014. Members serve as ambassadors of the Council and promote its mission by sharing their experience and leadership with the next generation. One highlight this year was members' roles in the design and implementation of the TOMODACHI Inouye Scholars Program. This unique exchange program, which takes place under the Government of Japan's KAKEHASHI Project, honors the life and legacy of Senator Daniel K. Inouye.



Ambassador Ichiro Fujisaki, Member of the USJC Board of Councilors, speaks to TOMODACHI Inouye Scholars of Loyola Marymount University, led by Council Member Dr. Curtiss Rooks (standing by the door).

*"This experience provides students with an opportunity to consider how Hawaii can contribute to U.S.-Japan relations. Like the students on this program, Senator Inouye was proud to be an undergraduate of the University of Hawaii."*

—DR. DENNIS OGAWA, WHO LED THE TOMODACHI INOUE SCHOLARS FROM THE UNIVERSITY OF HAWAII, MANOA



Norman Mineta (left), Vice Chair of the USJC Board of Councilors, speaks to Japanese delegates of the TOMODACHI-Mitsui & Co. Leadership program in Washington, DC.



Council Member Britt Yamamoto (right) at the graduation ceremony of the TOMODACHI Social Innovation in Seattle Scholars Program.

# LEADERSHIP AND SUPPORT:

U.S. BOARD OF DIRECTORS

U.S. BOARD OF COUNCILORS

USJC JAPAN BOARD

USJC MANAGEMENT & STAFF

SPONSORSHIP & SUPPORT

MEMBERSHIP

IN MEMORIAM



# U.S. BOARD OF DIRECTORS

(AS OF DECEMBER 2014)



(L-R) Vice Chair of the USJC Board of Directors Gary Moriwaki, Council Member Yoko Makino and Vice Chair of the USJC Board of Councilors Masaaki Tanaka.



Chairman of the Board Tom Iino, Ms. Irene Hirano Inouye, Treasurer Mike Hirai and other members of the Board of Directors meet in Honolulu.



## THANK YOU FOUNDING CHAIRMAN TOM IINO

USJC would like to thank Mr. Tom Iino, retiring Chairman of the Board of Directors, for his leadership and dedication to the Council. Mr. Iino was bestowed the title Founding Chairman by the Board of Directors, and will continue to serve on the Board. He served as Chairman from USJC's inception in late 2008 until December 31, 2014.

## BOARD OFFICERS

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**IRENE HIRANO INOUE**, *President*, U.S.-Japan Council

**GARY S. MORIWAKI**, *Vice Chairman & Development Committee Chair*; Partner, Windels Marx Lane & Mittendorf, LLP

**HENRY Y. OTA**, *Vice Chairman*; Attorney at Law

**DENNIS TERANISHI**, *Vice Chairman*; President & CEO, Pacific International Center for High Technology Research

**MICHAEL K. HIRAI**, *Treasurer & Finance Committee Chair*; President & Chief Investment Officer, Bishop Street Capital Management

**SUSAN MORITA**, *Secretary*; Partner, Arnold & Porter, LLP

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**TRACEY DOI**, *Group Vice President & Chief Financial Officer*, Toyota Motor Sales, U.S.A., Inc.

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# U.S. BOARD OF COUNCILORS

(AS OF DECEMBER 2014)

Mr. Takashi Kawamura, Member of the USJC Board of Councilors (right) with his wife, Ms. Shoko Kawamura.



## BOARD OFFICERS

**DR. DANIEL OKIMOTO, PH.D.,**  
*Chairman*; Director-Emeritus, Shorenstein APARC; FSI Senior Fellow and Professor Emeritus of Political Science, Stanford University

**HONORABLE NORMAN Y. MINETA,** *Vice Chairman*; President & CEO, Mineta & Associates, LLC; Former U.S. Secretary of Commerce; Former U.S. Secretary of Transportation

**MASAAKI TANAKA,** *Vice Chairman*; Deputy President, Mitsubishi UFJ Financial Group Inc.

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**HONORABLE GEORGE ARIYOSHI,** Former Governor, State of Hawaii

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**GLEN S. FUKUSHIMA,** Senior Fellow, CAP (Center for American Progress)

**HIS EXCELLENCY ICHIRO FUJISAKI,** Former Ambassador Extraordinary and Plenipotentiary of Japan to the United States

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**ROY YAMAGUCHI,** Chef and Restaurateur, Roy's

**KRISTI YAMAGUCHI,** Founder, Always Dream Foundation

**DR. SHINYA YAMANAKA,** 2012 Nobel Laureate; Director, Center for iPS Cell Research and Application, Kyoto University

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**HONORABLE YOHEI KONO,** Former Speaker of the House of Representatives of Japan

**HONORABLE WALTER MONDALE,** Former Vice President of the United States; Former Ambassador Extraordinary and Plenipotentiary of the U.S. to Japan

**HIS EXCELLENCY YOSHIO OKAWARA,** Special Adviser, Institute for International Policy Studies; Former Ambassador Extraordinary and Plenipotentiary of Japan to the U.S.

**HIS EXCELLENCY KUNIHICO SAITO,** Former Ambassador Extraordinary and Plenipotentiary of Japan to the U.S.

**DR. KATSUHIKO SHIRAI,** Former President, Waseda University

**HIS EXCELLENCY SHUNJI YANAI,** President and Judge, International Tribunal for the Law of the Sea; Former Ambassador Extraordinary and Plenipotentiary of Japan to the United States

# U.S.-JAPAN COUNCIL (JAPAN)

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(AS OF DECEMBER 2014)

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**Paul Yonamine**, *Chair*; General Manager and Executive Officer, IBM Japan, Ltd.

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**Amanda Chehrezad**, Program Coordinator, TOMODACHI Initiative

**Kanako Morimoto**, Marketing Specialist, TOMODACHI Initiative\*

**Andrea Miller**, Marketing and Outreach Coordinator, TOMODACHI Initiative

**Hiromi Kato**, Administrative Assistant, TOMODACHI Initiative\*

\* *Employees of U.S.-Japan Council (Japan)*

# SPONSORSHIP & SUPPORT

THE U.S.-JAPAN COUNCIL IS supported by the generous contributions of our corporate, individual and foundation donors who share the goal of strengthening U.S.-Japan relations through people-to-people connections. We are grateful for the sustained support shown to the Council by corporate members.

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A copy of the U.S.-Japan Council’s audited financial statement is available on our website at: [www.usjapancouncil.org/operations](http://www.usjapancouncil.org/operations)

# MEMBERSHIP

(AS OF DECEMBER 2014)

THE U.S.-JAPAN COUNCIL comprises members and supporters committed to the mission of the organization. Included in these ranks are top leaders from **major corporations, academia and research, politics and law**, as well as **entrepreneurs and thought leaders**. **Council Members** are Japanese American leaders who contribute to shaping U.S.-Japan relations. **Associate Members** are young professionals. **Friends of the Council** are individuals of diverse backgrounds who support USJC. **Corporate Members** are companies that financially contribute to the Council's mission and programs on an annual basis.

A full listing of Council Members, Associate Members, Friends of the Council and Corporate Members are available on our website, [www.usjapancouncil.org](http://www.usjapancouncil.org).

## BREAKDOWN BY REGION



### UNITED STATES OF AMERICA

- COUNCIL MEMBERS: 287
- ASSOCIATE MEMBERS: 59
- FRIENDS OF THE COUNCIL: 9



### JAPAN

- COUNCIL MEMBERS: 26
- ASSOCIATE MEMBERS: 7
- FRIENDS OF THE COUNCIL: 13



### HONG KONG

- COUNCIL MEMBER: 1



### EUROPE

- COUNCIL MEMBER: 1

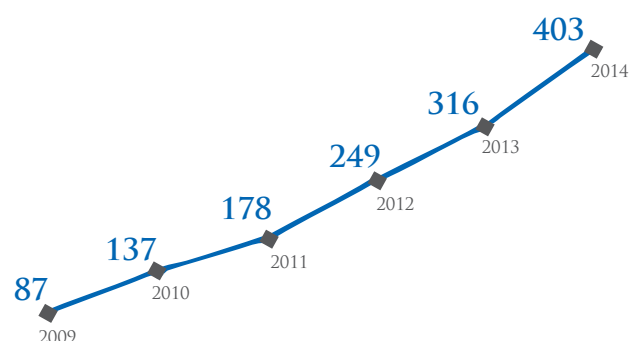
● COUNCIL MEMBERS: 315    ● ASSOCIATE MEMBERS: 66    ● FRIENDS OF THE COUNCIL: 22

## BREAKDOWN BY SECTOR



## GROWTH

(2009–2014)



## IN MEMORIAM

*The U.S.-Japan Council lost several dear friends in 2014. Please join us in remembering these leaders in our community who promoted strong U.S.-Japan relations.*



**HOWARD H. BAKER, JR.**

1925–2014

**AMBASSADOR BAKER** was the United States Ambassador to Japan from 2001 to 2005. He formerly served as a U.S. Senator from Tennessee for 18 years, during which time he was Senate Minority Leader (1977-81), then Senate Majority Leader (1981-85). He later became the White House Chief of Staff to President Ronald Reagan (1987-88). His awards include the Presidential Medal of Freedom (1984) and the Grand Cordon of the Order of the Paulownia Flowers, awarded by the Government of Japan (2008). He was a member of the USJC Board of Councilors.



**CALVIN K. MANSHIO**

1947–2014

**MR. MANSHIO** was a key figure in the Japanese American community. A long-time, active USJC Council Member, Mr. Manshio had also served as the President of both the Chicago Japanese American Council and the Japanese Mutual Aid Society of Chicago. In 2009, he received a commendation from the Japanese Foreign Minister for his contributions to the U.S.-Japan relationship. Mr. Manshio was a participant in the Japanese American Leadership Delegation program and the Annual Consuls General and Japanese American Leaders Meeting.



**BETTY J. OGAWA**

1944–2014

**MS. OGAWA** was an active member of the USJC community along with her husband, Mr. Hiromitsu Ogawa, who is a member of the USJC Board of Councilors. The Ogawas resided in Tokyo for 20 years, where she was a cross-cultural consultant specializing in Japan-U.S. orientations. The family has resided more recently in Silicon Valley, where Ms. Ogawa was a Partner at Quest Venture Partners and served on the board of the Japan Society of Northern California. In 2011, she and her husband were honored by the Association of Fundraising Professionals, Silicon Valley for the over one million dollars they raised for the Japanese earthquake and tsunami relief. They hosted a Northern California Members' reception for USJC at their Atherton residence in 2013, and Mr. Ogawa extended this generosity in July 2014 in honor of Ms. Ogawa.

*The U.S.-Japan Council bids a fond farewell to the friends and supporters we've lost and will remember their many enduring contributions.*



**[www.usjapancouncil.org](http://www.usjapancouncil.org)**  
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