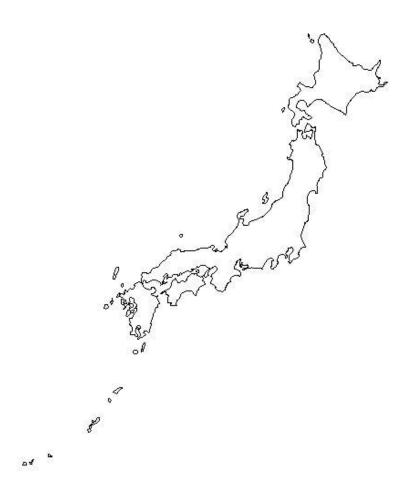
Japanese American Leadership Delegation (JALD)



Alumni Delegation 2010

Report

BACKGROUND AND OVERVIEW

Each year, the Japan Ministry of Foreign Affairs and The Japan Foundation Center for Global Partnership, in coordination with the U.S.–Japan Council, sponsor the annual Japanese American Leadership Delegation (JALD) trip to Japan. In March 2010, the program sponsored its 10th delegation of Japanese American leaders to Japan. The JALD program, described by former participants as a "once in a lifetime experience," provides a special opportunity for Japanese American leaders to gain unique insights into Japan and its people and culture and to meet and exchange information with Japanese leaders in government, business, political, non-profit, and cultural sectors. In turn, the trip enables Japanese leaders to gain a greater understanding of business, economic and social issues facing U.S. through the experiences of a diverse group of Japanese Americans. Over 120 Japanese Americans have experienced Japan through the JALD program since its inception 10 years ago. Upon returning, the JALD alumni members engage with other former delegates, the local Japan Consulate offices, the U.S.–Japan Council and local and national community organizations, to organize and participate in programs and activities related to building stronger U.S.–Japan relations.

Kaz Maniwa, a lawyer and leader in the San Francisco Bay Area Japanese American community and a member of the inaugural JALD delegation in 2000, held a strong belief that JALD alumni members would benefit from a return trip to Japan. In late 2009 he initiated an effort to organize a group of JALD alumni from various parts of the U.S. to return to Japan for purposes of renewing relationships and forming new friendships to engage in constructive dialogue to strengthen U.S.—Japan relations.



This report contains a summary of the week spent in Tokyo in May 2010 by the group of nine JALD alumni brought together by Kaz Maniwa. Exceeding all individual expectations, the trip was a valuable opportunity to build upon the previous exposure to Japan each of the group members experienced through his or her respective JALD trip. The May 2010 trip enabled the nine JALD alumni to explore more deeply subject areas that held personal interest. In addition, the structure provided the opportunity for members to tailor and customize additional meetings to align with their professional interests and experience in positively impacting the state of affairs between Japan and the U.S. The group members, collectively referred to herein as the "Alumni Delegation," assumed all travel costs as a personal expense and did not seek sponsorship or underwriting by Japan's government.

INTRODUCTION

The Alumni Delegation arrived in Tokyo on May 8 to 9 from five regions of the US. Meetings had been pre-arranged and planned far in advance to insure a full agenda of meetings for the week of May 10 to 14, 2010. The group also allowed some flexibility in the schedule to accommodate additional meetings that would arise as the week progressed. Many of the meetings were scheduled in advance by Kaz Maniwa who tapped into personal contacts in Japan formed over the course of 20 years of relationship building in the U.S.—Japan arena. Each delegation member also took an active role in framing the week's schedule and activities through personal and professional contacts to arrange meetings with important business, political and governmental leaders in Japan.

Most meetings were designed to have content and conversations conducted on an "off-the-record" basis to encourage candid exchanges of ideas and information. Hence, the substance of this report does not contain a record of the discussions and dialogue exchanged or attribution of content of the meetings. This report instead contains a summary compilation of key topics and observations, including memorable "takeaways" by Delegation members in the form of opinions and insights gathered through the course of the week spent in Tokyo.

The Alumni Delegation was fortunate to meet with many of Japan's top politicians, bureaucrats, journalists and opinion leaders, including many who have been long-time supporters of building closer ties between Japan and Japanese Americans. An abbreviated description of the itinerary follows.

ITINERARY

Day 1 – May 10, 2010

The Delegation began the day early with a 7:30 a.m. breakfast with **Ambassador John V. Roos** and **James P. Zumwalt**, Deputy Chief of Mission, U.S. Embassy and his wife **Ann M. Kambara** Director, Tokyo American Center.



After breakfast, the Delegation engaged in back-to-back meetings for the remainder of the day with the following visuals: **Mr. Hideo Tamura** (Journalist, The Sankei Shimbun); officials from MOFA, MLTI, Japan Central Railway and East Japan Railway centered on a discussion of high speed rail projects in the U.S. moderated by **Mr. Noriyuki Shikata** (Director, Economic Treaties Division, International Legal Affairs Bureau, MOFA); **Ambassador Shigeru Nakamura**



(International Economic Affairs, MOFA) and **Ambassador Koichi Morita** (Ambassador, Republic of Zimbabwe); and **Mr. Kazuo Kodama** (Press Secretary/Director General, MOFA).



The day's meetings concluded with a dinner at a restaurant in Akasaka with **Mr. Tadakatsu Sano** (Chief Executive Assistant to Prime Minister Hatoyama).

Day 2 - May 11, 2010

Tuesday morning was left open for individual meetings arranged by Delegation members focused on their areas of interest/expertise. Craig Uchida and Patricia Kinaga met with **Mr. Takashi Yamashita** (Deputy Director, International Division, Ministry of Justice) at the Ministry of Justice and Kaz Maniwa and Dianne Fukami met with **Mr. Nobu Mori and Ms. Hiroko Todoroki** (Secretary General and Deputy Secretary General, respectively, Center for International Exchange).

The Delegation then joined back together at Meiji Kinenkan to learn more about the activities of non-governmental organizations in Japan at a luncheon arranged by **The Japan Foundation Center for Global Partnership (CGP)** with invited guests from **The Sasakawa Peace Foundation**, **Nikkei Youth Network** and **The Nippon Foundation**. Our CGP hosts included **Mr. Masaru Sakato** (Acting Executive Director, CGP), **Mr. Norio Okaido** (Special Assistant to the Executive Director, CGP) and **Mr. Tadashi Ogawa** (Managing Director, CGP). In the afternoon, the Delegation had an hour-long meeting with **Ambassador Ryozo Kato**, Commissioner of Nippon Professional Baseball and former Ambassador to the U.S., that included a question and answer session centered mainly on pressing issues of importance affecting U.S.—Japan relations,

including the increasing economic and military strength of China, the Futenma base relocation problem and Japan's role as a world power.

The Delegation then concluded its day's activities with an exceptional Japanese dinner at the Royal Park Hotel arranged by **Mr. Dan Nakamura**, General Manager of the Royal Park Hotel Group.



Day 3 - May 12, 2010



On Wednesday morning, the Delegation traveled to the Ministry of Foreign Affairs for an informative meeting with Mr. Kazuyoshi Umemoto (Director General, North American Affairs Bureau, MOFA), and Mr. Tomoyuki Yoshida (Director, First North American Affairs Division, MOFA), then traveled across town to meet with Mr.

Takashi Kitazume, Managing Editor of The Japan Times, which was then followed by a meeting with **Ambassador Shunji Yanai**, former Ambassador to the U.S., now a Judge on the International Tribunal for the Law of the Sea.

The Delegation then traveled headquarters to the of Democratic Party of Japan (DPJ) for of the following meetings: first, a 30-minute meeting with Mr. Ichiro Ozawa, Secretary General of the DPJ; followed by a meeting with Mr. Goshi Hosono, DPJ Chair Corporate & External Organizations Mr. Committee, and Takeaki Matsumoto. DPJ Chairman of the



Standing Committee on Rules and Administration; and then a 45-minute session meeting with thirteen newly elected DPJ members of the Diet.

The day's meetings concluded in time for the Delegation to reach Tokyo Dome for the start of a baseball game between the Yomiuri Giants and the Seibu Lions, the first experience of attending a Japanese professional baseball game for several of the Alumni Delegation members.

Day 4 – May 13, 2010

The day's first meeting was an hour-long session with **Mr. Hitoshi Tanaka**, formerly a senior official at MOFA and a well-known expert in U.S.—Japan security issues. The Delegation divided into two groups for the lunch hour with male Alumni Delegation members meeting with **Mr. Paul Yonamine**, a prominent Japanese American living in Japan and a senior executive at IBM Consulting, and the women meeting with **Ms. Royanne Doi**, a Japanese American lawyer with Prudential Securities in Japan who briefed the group on her global social venture philanthropy. The Delegation joined back together in the afternoon for a meeting with **Mr. Sakihito Ozawa**, Minister of the Environment.



The Delegation then moved to the headquarters of Japan's Liberal Democratic Party (LDP) for an hour-long meeting with Mr. Taro Kono, a member of Japan's Parliament and currently the Director General of the LDP's International Bureau. Mr. Kono hosted a dinner for the Delegation in the evening and the Delegation enjoyed a very informative discussion with Mr. Kono on Japan's rapidly-changing political situation.

Day 5 - May 14, 2010

The Delegation members scheduled individual meetings in the morning. Four women members of the delegation had a morning meeting with **Ms. Kimiko Horii,** President and **Ms. Ann Sado**, Vice President of GEWEL (Global Enhancement of Women's Executive Leadership) to discuss issues of mutual interest including women's leadership success, domestic violence and other pertinent issues for this Tokyo based NPO committed to promoting diversity and inclusion.



The Delegation reassembled at mid-day for a luncheon with **Messrs. Toshifumi Shibuya** and **Mr. Toby Endo** of Sumitomo Corporation at its headquarters building in Daiba.

A meeting with **Mr. Seiji Maehara** (Minister of Transportation) that had been cancelled the prior day due to a special emergency session of the Diet was confirmed on short notice and the Delegation was able to meet with Mr. Maehara for a productive 45-minute session at his office. Minister Maehara was especially interested in the engagement of Japanese Americans in the U.S. on high speed rail issues.



This meeting was followed by a meeting with **Mr. Akihisa Nagashima**, Parliamentary Secretary, Department of Defense.



The long but productive week was capped off with an informal dinner with many long-time friends and supporters of the JALD program, including Mizuho Hayakawa (Deputy Director, First North American Affairs Division, MOFA) and Ms. Eiko Sato.

THEMES AND OBSERVATIONS

Summarized below is a compilation of notable "takeaways" expressed by the members of the Alumni Delegation from their various meetings in Tokyo from May 10 to 14, 2010. The views expressed are those of the individual members and do not necessarily reflect the consensus views of the Alumni Delegation.

Japan's Economy

- Japan's economy has faced significant challenges for some time—including deflation and stagnation—with no visible signs of significant improvement.
- Improvement of Japan's economy and Japan's position in the global business world may depend upon strengthening large multinational companies based in Japan, rather than a reliance on government intervention.
- A recurring concern that was raised focused on the challenges of a Japan's aging population, declining labor pool, and economic stagnation, however, there is no clear consensus emerging on how to solve these problems.
- Japan is heavily reliant on China to support its economic growth, but there are both overt and underlying concerns about China's growing economic and military power.

Japan's Politics

- The Japanese political situation is in a state of flux, with polling showing widespread public dissatisfaction with the current direction and political leadership. [Note: The Alumni Delegation trip preceded the resignation of Prime Minister Hatoyama.]
- The DPJ is moving forward to consolidate and increase its power and influence in order to put its agenda in place. The DPJ continues to strengthen its party leadership and has been particularly effective in electing younger officials who are progressive and well-connected and possess a transparent style which resonates with voters.
- The DPJ has been less dependent on bureaucrats in Japan's ministries than the LDP which has resulted in challenges for the DPJ as it seeks to move forward in implementing its agenda.
- Although Prime Minister Hatoyama popularity is waning significantly as evidenced by recent polls, the DPJ is generally perceived as a political force that possesses long-term sustainability and thus, it is becoming more and more evident that Prime Minister Hatoyama can step down from office without seriously damaging the DPJ.
- There is much political commentary about LDP's struggle to achieve a new identity not tied to the past and whether the LDP will be in a position to mount a viable comeback at any time in the near future.

Japan's Role in the Global Community

- The heavy focus on the potentially damaging ramifications of Japan's failure to implement the existing Futenma base relocation agreement has overshadowed the more pressing need for a comprehensive and transparent assessment of Japan's security role in East Asia.
- There is a sense of frustration and deep concern among the internationalists regarding
 the growing apathy of the Japanese people toward Japan's role in world affairs and the
 almost singular focus on Japan's domestic problems. This frustration appears to be
 shared by some government officials who appear to be struggling to develop a clear
 foreign policy agenda and strategy.
- Soft power programs focused on people-to-people relationships that are supported by organizations such as CGP have become increasingly more important to counteract the current movement in Japan to focus more inwardly on domestic concerns and to pull back from a prominent global role.

U.S.—Japan Relations

- Ambassador John V. Roos earns high marks for managing the delicate balancing of interests on the Futenma issue and for making progress on a wide range of other significant issues impacting U.S.—Japan relations.
- Grass-roots relationships between U.S. and Japanese diplomats, elected officials and business people will be critical in strengthening U.S.—Japan ties.
- The difficulties in resolving the Futenma situation are indicative of a larger problem presented by the failure of many in Japan in recognizing and accepting the current relevance and importance of the U.S.—Japan security treaty.

Japanese Domestic Concerns

• The Japanese have become more focused on working and studying within Japan; there is less interest in becoming international. There is a decrease in people traveling abroad, students studying abroad, and declining interest in supporting international programs (e.g., relief efforts, economic distressed areas, exchange programs).

The Role of Japanese Americans in U.S.-Japan Relations

• The Alumni Delegation members were encouraged to increase their visibility in national legislative matters and policy initiatives similar to what has been seen with other Asian Americans. As a point of reference, it was shared that Chinese Americans and Vietnamese Americans are viewed as more vocal and aggressive in contacting their legislators when issues or policy impacts their community. The importance of developing and sustaining people-to-people relationships with Japanese contacts cannot be overemphasized. Kaz Maniwa's commitment to building friendships and

- working relationships over a twenty year period with Japan's leaders posted to the U.S. serves as a prime example for Japanese American leaders to follow.
- Japanese Americans have the ability to offer invaluable insight and expertise on Japanese business issues; during our trip, information was shared pertaining to areas of greater potential cooperation such as high speed rail, jury selection, police investigation practices social venture philanthropy and best practices of U.S. non-profit organizations.

IDEAS FOR FUTURE ACTION

Set forth below is a list of possible action items and goals expressed by the Alumni Delegation members based on their experiences.

- Look for ways to create noteworthy positive impacts in the views and impressions of Japanese Americans held by Japan's political, governmental and business leaders.
 - The delegation met with Minister Seiji Maehara, Ministry of Land, Infrastructure, Transportation and Tourism. Topics discussed included Japan's interest in high speed rail projects in the U.S. Upon learning of the Minister's trip to Chicago, Alumni Delegation members from California urged the Minister's delegation to include California on their return trip to meet key California leaders and to promote Japan's interest in the California project and to raise Japan's visibility. Several of the Alumni Delegation members remained in close communications and in June, Minister Maehara met Japanese American leaders and also engaged in meetings in Sacramento with the Governor's office, California High Speed Rail Authority, Secretary of State and other key officials.
- Continue to explore interest areas and exchanges with counterparts in Japan.
 - Patricia Kinaga will continue to share information on the jury system with prosecutors at the Ministry of Justice, and Ms. Kinaga will continue to exchange information on addressing domestic violence issues with organizations she met during the trip.
 - o Craig Uchida has continuing contacts with police and prosecutors in Japan and will return to Japan in August 2011 to attend a criminology conference.
 - Connect the Nikkei Youth Network (NYN) with the Japanese Cultural Center of Hawaii (JCCH) as the JCCH could be a valued partner and coordination point for NYN in Hawaii.
 - Connect more extensively in the U.S. with The Japan Foundation, and possibly some of their affiliate organizations, including focusing on cultural exchange programs and partnering possibilities.
 - Commit to the idea that people-to-people relationships are the result of a personal commitment over a long timeframe by maintaining regular contacts with key leaders in the U.S.–Japan arena through email correspondence.
- Be effective communicators and educators about the JALD experience, the Alumni Delegation trip and the other activities that each is involved with to foster positive U.S.— Japan relations. More Japanese Americans need to be informed about Japan and the

important role that Japanese American can play. Conversely, the possibilities are vast for Japanese Americans to educate the people of Japan about the Japanese American experience.

o Two examples:

- Tom Ikeda will lead a team to create a Japanese language website about Japanese American history (this website will be launched to coincide with the fall airing of the 10-hour TBS mini-series "Japanese Americans") and he will also explore exchange visits with leaders of innovative non-profit ventures in Japan and the U.S.
- Debra Nakatomi has met recently in Los Angeles with Kimiko Horii, President of GEWEL and U.S. counterpart Hiroko Tatebe, GOLD and 2010 JALD delegate Tracey Doi, to discuss future opportunities for the two organizations to work with Japanese American women to advance areas of common interests.
- The JALD experience should be the start of journeys back to Japan on a regular basis as part of the shared mission to be an impactful participant in furthering positive U.S.— Japan relations.

ACKNOWLEDGEMENT

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JALD Alumni Delegation 2010 met with the following individuals:

NAME	TITLE	ORGANIZATION
Government		
Yukihisa Fujita	Director General, International	House of Councilors, DPJ
	Dept.	
Hitoshi Hagihara		House of Representatives
		DPJ
Hiroshi Hamamoto		House of Representatives
		DPJ
Mizuho Hayakawa	Deputy Director	First North American Division, N.A. Affairs
		Bureau, MOFA
Kumiko Hayakawa		House of Representatives
		DPJ
Yasuburo Hikasa	Director, International Policy	Ministry of Land, Infrastructure, Transport
	Planning Unit	& Tourism

Goshi Hosono	Internal Dept of Organization	DPJ
Kazuo Kodama	Press Secretary	Dir-General for Press & Public Relations, MOFA
Taro Kono		House of Representatives LDP
Sadatoshi Kumagai		House of Representatives DPJ
Seiji Maehara	Minister	Ministry of Land, Infrastructure, Transport & Tourism
Takeaki Matsumoto	Chair of Rules & Admin	DPJ
Koichi Morita	Ambassador of Japan to Zimbabwe	MOFA
Akihisa Nagashima	Parliamentary Minister	Defense Dept
Shigeru Nakamura	Ambassador	International Economic Affairs, MOFA
Hirobumi Niki		House of Representatives DPJ
Kensuke Ohnishi		House of Representatives DPJ
Ichiro Ozawa		Secretary General DPJ
Sakahito Ozawa	Minister	Environment
Takeshi Saiki		House of Representatives DPJ
Tsuyoshi Saito		House of Representatives DPJ
Tadakatsu Sano	Chief Executive Asst. to Prime Minister Hatoyama	
Noriyuki Shikata	Director	Economic Treaties Division, International Legal Affairs Bureau, MOFA
Hiroki Takabayashi	Principal Deputy Director	Second North America Division, N.A. Affairs Bureau, MOFA
Denny Tamaki		House of Representatives DPJ
Yuichiro Tamaki		House of Representatives DPJ
Yuka Uchida	Asst. General Manager International Dept.	
Kazuyoshi Umemoto	Director-General	North American Affairs Bureau, MOFA
Takashi Wada		House of Representatives DPJ
	-	

Noriyoshi	Director	Office of Global Strategy for Railways
Yamagami		Development, MLIT
Yumi Yamaguchi	Director	International Policy Planning Unit, MLIT
Maya Yamazaki		House of Representatives DPJ
Tomoyuki Yoshida	Director	First North America Division, N.A. Affairs Bureau, MOFA
Chobin Zukeran		House of Representatives DPJ

Non-Government		
Organizations		
Tomoki Akazawa	Chief Officer	CGP
Satoshi Hasegawa	Director	CGP
Hideyuki Inoue	President	Social Venture Partners, Tokyo
Toshio Menju	Chief Program Officer	JCIE
Nobu Mori	Secretary General, Director,	Center for International Exchange
	Member of the Board	
Aya Murata	Associate Program Officer	The Sasakawa Peace Foundation
Yumiko Nozaki	Associate Program Officer	The Sasakawa Peace Foundation
Tadashi Ogawa	Managing Director	CGP
Norio Okaido	Special Assistant to	CGP
	Executive Director	
Masaru Sakato	Executive Vice President	The Japan Foundation
	Acting Executive Director	CGP
Hitoshi Tanaka	Senior Fellow	Japan Center for International Exchange
Hiroko Todoroki	Deputy Secretary General	Center for International Exchange
Akira Uchimura	Executive Director	Nikkei Youth Network
Takehiro Umemura	Project Coordinator	The Nippon Foundation

Business		
Royanne Doi	Legal Counsel	Prudential Holdings of Japan, Inc.
Takaya Endo	General Manager	Sumitomo Corporation
Dan Nakamura	Chairman of the Board	Royal Park Hotel Co., LTD
Toshifumi Shibuya	Corp. Officer	Sumitomo Corp.
	General Manager	
Michiko Sugita	President	La Cie Global Services

Mizuho Takai	Innovation Producer	Plan-B
Paul Yonamine	General Manager	IBM

Media		
Takashi Kitazume	Managing Editor	The Japan Times
Hideo Tamura	Senior Writer	Sankei Shimbun

Non-Profit		
Organizations		
Kimiko Horii	President	Global Enhancement of Women's
		Executive Leadership (GEWEL)
Ann Sado	Vice President	GEWEL
Domestic Violence	Names of the participants and	
Organizations	member organizations are not	
	disclosed for safety and	
	confidentiality reasons	

Embassy of the		
U.S.		
Ann M. Kambara	Director	Tokyo American Center
John V. Roos	Ambassador	U.S. Embassy, Japan
James P. Zumwalt	Deputy Chief of Mission	U.S. Embassy, Japan

Ambassadors		
Ryozo Kato	Commissioner/	Nippon Pro. Baseball/
	Former Ambassador	Japanese Embassy, U.S.
Shunji Yanai	Judge	International Tribunal for the Law of the
	Former Ambassador to the U.S.	Sea
Koichi Morita	Ambassador	Republic of Zimbabwe

Others		
Masashi Hiraishi	Deputy Director	MLITT
Mariko Horikawa	Vice President, R&D Operations	Yomiuri Shimbun
Shigenori Hiraoka	Director	MLITT
Iwao Horii	Director	Local Tax Management & Tax Bureau
Tadashi Mogi	Executive Advisor	METI
Takashi Oda	Professor	Ochanomizu University

Kei Ono	Director	First SE Asia Division
		MOFA
Eiko Sato	Interpreter	IHCSA
Kiichiro Sato	Director General	METI
	Small & Med. Enterprise	
Akiko Sugita	Principal Dep. Director	MOFA
Akira Tsubokura	Community Liaison	Japanese Consulate, SF

Individual		
Meetings		
Nobuko Aoki	Secretary to the Chairman	JR Central Railway
Yuki Akiyoshi	General Manager	Merchandising Division
		Shop Channel
Keiji Hirata	Superintendent	Crime Prevention Office, National Police
	Assistant Director	Agency (NPA)
		Comm. Safety Planning Division
Hiokuni Ino	Police Sergeant	Tokyo Metro Police Dept.
		Public Relations Division
Hideyuki Inoue	President	Social Venture Partners
Shigeki Kadoya	Assistant Inspector	International Affairs Division, NPA
Naoki Kanno	Prosecutor	Tokyo Dist. Public Prosecutor's Office
Suguru Kuriki		Criminal Affairs Bureau, Ministry of Justice
Shinobu Kusakabe	Translator	
Masakazu Kusumi	Assistant Director	Identification Division
		Criminal Investigation Bureau, NPA
Hirosaburo	Liaison Officer	Tokyo Metro Police Dept.
Ohtomo		Public Relations Division
Hiroyuki Sakai	Director & President	ORIX (China) Investment Ltd.
Atsushi Shinohara	President	Shop Channel
Ritsuko Sugita	Assistant Director	Identification Division
		Criminal Investigation Bureau, NPA
Jinichi Tazaki	Superintendent	2nd Investigation Division
		Criminal Investigation Bureau, NPA
Lisa Washburn	Acting Visa Section Chief	U.S. Embassy, Japan
Shinichi Yamamoto	International Affairs Division	Criminal Affairs Bureau, Ministry of Justice
Takashi Yamashita	Deputy Director of International Division	Criminal Affairs Bureau, Ministry of Justice

JALD ALUMNI DELEGATION 2010 MEMBER BIOS



KAZ MANIWA Attorney; Vice Chair, U.S.-Japan Council San Francisco, CA (2000 JALD)

Kaz Maniwa is an attorney-at-law with a private practice serving the San Francisco Bay area for more than thirty years. In addition to his law practice, Mr. Maniwa plays an active role in Japanese American and Asian Pacific American community affairs, currently serving as the Chairman of

the Japanese Cultural and Community Center of Northern California, Chairman of the California Japanese American Community Leadership Council, and Chairman of Nihonmachi Parking Corporation. In addition to his contributions to many organizations, Mr. Maniwa serves as a Japan Exchange and Teaching (JET) interviewer, was a co-chair of the July 2009 Japanese American Leadership Delegation (JALD) Summit in San Francisco and is a group leader for the America-Japan Grassroots Summit (Center for International Exchange-2010). He holds a B.A. from the University of California, Berkeley, and a J.D. from the University of California, Hastings College of Law.



SUSAN EICHOR President & COO, aio Honolulu, HI (2007 JALD)

Susan Eichor is President & Chief Operating Officer of aio, a diversified, Hawaii-based holding company. The portfolio includes companies in publishing, sports, food and technology. From 1984 to her retirement in 2003, Eichor was part of the management team at Verizon

Hawaii. She oversaw the company's capital investment program and directed the statewide planning, engineering, project management and construction of the telecommunications network. She also directed Verizon's customer operations staff, overseeing installation and maintenance services statewide.

Ms. Eichor has served on the boards of GTA Teleguam, Japanese Cultural Center of Hawaii, Diamond Head Theatre, Lanakila Pacific, McKinley High School Foundation and PBS Hawaii. She holds a bachelor's degree in Industrial Engineering from Stanford University and an M.B.A. from the University of Hawaii.



DIANNE FUKAMI
TV/Video Producer
Co-Founder and President, Bridge Media, Inc.
Oakland, CA
(2009 JALD)

Dianne Fukami is the co-founder and President of Bridge Media, a TV/video and media production company. She is an Emmy-award winning producer and has produced documentaries that have aired on Public

Broadcasting Stations (PBS) nationally and locally about the Japanese American experience. She previously worked at KPIX-TV, CBS, San Francisco, becoming one of the highest ranking Asian American television news executives in the U.S. She has been active in community organizations and is currently Board President of the Japanese Cultural and Community Center of Northern California (JCCCNC), former Board Chair of the University of California School of Nursing and Asian Community Mental Health Services, as well as a former Board member of the National Japanese American Historical Society (NJAHS), and founding member of the San Francisco Bay Area Chapter of the Asian American Journalists Association (AAJA). She is currently on the Executive Committee of the Kanrin Maru 150th anniversary project.



ROBERT K. ICHIKAWA
Managing Partner, Kobayashi, Sugita & Goda
Honolulu, HI
(2006 JALD)

Robert Ichikawa is the managing partner with the law firm of Kobayashi, Sugita & Goda in Honolulu, Hawaii. He has been practicing law in the area of corporate and immigration law for over 20 years and currently heads the Immigration Section for the firm. Mr. Ichikawa is the

past president for the American Immigration Lawyers Association—Hawaii Chapter and has been recognized in *The Best Lawyers in America* and featured in *Honolulu Magazine's* "Hawaii's Top Lawyers" in the area of Immigration Law. He is a graduate of the University of Colorado at Boulder where he received a B.S. degree in Accounting. He received his JD from the Santa Clara University in 1987 where he was President of the American Pacific Law Students Association. He is active in community service activities, including past member of the Na Ohana Board of St. Clements School and coach in community baseball and football leagues. He sits on the Board of Directors for Atlas Insurance Agency and Japan-America Society of Hawaii and is a participant in the Japan-Hawaii Economic Council.



TOM IKEDA
Executive Director, Densho: The Japanese American Legacy Project
Seattle, WA
(2008 JALD)

Tom Ikeda is the founding Executive Director of Densho: The Japanese American Legacy Project. Using digital technology, Densho provides students and teachers with web access to online testimony given by Japanese Americans incarcerated during World War II. From 1988 to

1992, Mr. Ikeda was a General Manager at Microsoft Corporation, developing multimedia CDs. He has also worked as a research engineer developing artificial kidneys with the Cordis Dow Corporation and as a planning manager at the Weyerhaeuser Company. He has received numerous awards for his historical contributions, including the 2004 Humanities Washington Award for outstanding achievement in the public humanities, the JACL Japanese American of the Biennium award in 2004, and the 2007 Online History Award from the American Library Association. He was a 2008 participant in the Japanese American Leadership Delegation (JALD). He holds a B.S. in Chemical Engineering, a B.A. in Chemistry and an M.B.A. from the University of Washington.



PATRICIA A. KINAGA Kinaga Olivarez, LLP Los Angeles, CA (2006 JALD)

Attorney Ms. Kinaga is founding partner of Kinaga Olivarez, LLP. She has specialized in representing national corporations in employment law for nearly 25 years, and is known for her extensive trial experience and handling of high profile cases. Ms. Kinaga began her career as prosecutor,

served as a partner at the national firm of Seyfarth Shaw, and later as partner at the international firm of Jones Day. She is past president of the Japanese American Bar Association of Los Angeles, and has been recognized in Los Angeles Magazine as one of preeminent attorneys in employment law. She has served on the President's Committee on Employment of People with Disabilities, and is currently Chair of Asian and Pacific Islanders with Disabilities of California. Ms. Kinaga is also an Emmy nominated film maker, and has produced films on the Japanese American experience, as well as domestic violence and health issues. She received her B.A. cum laude at UCLA, a master's degree in City Planning at UC Berkeley, and her juris doctorate from Georgetown University.



STAN H. KOYANAGI Vice President, Legal, KB HOME Los Angeles, CA (2008 JALD)

Stan Koyanagi is Vice President, Legal of KB HOME, a national homebuilding company headquartered in Los Angeles. Prior to joining KB HOME, Mr. Koyanagi was a senior executive with ORIX USA Corporation, the U.S. subsidiary of Japan-based ORIX Corporation, where he held a

number of positions, including General Counsel of U.S. operations. Mr. Koyanagi joined ORIX USA Corporation after a long stint as a partner in the international law firm of Graham & James LLP where he specialized in the representation of Asian-based companies in corporate and real estate transactions. Mr. Koyanagi serves on the Board of Directors of the Japanese American Cultural & Community Center in Los Angeles. He also chairs a business networking initiative in Los Angeles, which promotes closer ties between Japanese Americans and Japanese business executives and is supported by the U.S.–Japan Council, the Japan Business Association of Southern California and the Consulate General of Japan at Los Angeles. Mr. Koyanagi holds an undergraduate degree in Accounting from the University of Southern California and a law degree from Stanford University.



DEBRA T. NAKATOMI
President, Nakatomi & Associates, Inc.
Los Angeles, CA
(2009 JALD)

Debra Nakatomi is president of Nakatomi & Associates, a communications firm she founded that designs branding and communications initiatives addressing health, environmental and transportation issues. She is a communications advisor to CEO's and senior

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