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TOMODACHI REPORT ANNUAL TIATIVE 2015



TOMODACHI :)





























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Fostering Cross-Cultural Leaders of Tomorrow

Dear Friends,

2015 was a pivotal year in U.S.-Japan relations, marking the 70th anniversary of the end of World War II. This anniversary provided an opportunity to reflect on our shared values and the deep and enduring relationship that has formed between the U.S. and Japan over the past 70 years. Our close partnership was clearly evident in the aftermath of the 2011 Great East Japan Earthquake, when the U.S. military and Japan Self-Defense Forces worked together on Operation Tomodachi to provide humanitarian relief to the Tohoku region.

The TOMODACHI Initiative embodies this spirit of friendship and cooperation between the United States and Japan. Now in its fourth year, TOMODACHI has impacted the lives of more than 4,500 young people in the United States and Japan through cultural exchange programs and leadership training. In 2015 alone, approximately 1,200 young people participated in one of 49 programs that were offered.

In 2016, TOMODACHI programs will focus on alumni programming, promoting women's empowerment and leadership, providing scholarship opportunities for students in need, furthering internship opportunities in the United States and Japan, and encouraging the study of science and technology. These programs are designed to support participants in their journey to becoming cross-cultural leaders engaged in solving global challenges and strengthening relations between our two countries.

TOMODACHI's strong corporate and institutional partners have brought new energy to the U.S.-Japan relationship. We are extremely grateful for their support of President Obama and Prime Minister Abe's joint goal of doubling two-way student exchanges by 2020.

We thank all those who share our commitment to young people and to the bright future of the "TOMODACHI Generation."

Sincerely,

Caroline B. Kennedy

Der Amen Trouge

Irene Hirano Inouye



As we approach the five year milestone since the Great East Japan Earthquake, I would like to announce that the Japanese Government will be bolstering its cooperative relationship with the TOMODACHI Initiative."

 His Excellency Shinzo Abe, Prime Minister of Japan at the 2015 U.S.-Japan Council Annual Conference



Our Mission

The TOMODACHI Initiative is a public-private partnership between the U.S.-Japan Council and the U.S. Embassy in Tokyo. Born out of support for Japan's recovery from the Great East Japan Earthquake, TOMODACHI invests in the next generation of Japanese and American leaders through educational and cultural exchanges as well as leadership programs.

Our History

In the aftermath of the Great East Japan Earthquake of March 11, 2011, the United States military and Japan Self-Defense Forces worked together successfully in Operation Tomodachi to provide immediate humanitarian relief to the Tohoku region. Building upon this cooperation and spirit of friendship, the United States and Japan launched the TOMODACHI Initiative. TOMODACHI is led by the United States Embassy in Tokyo and the U.S.-Japan Council, a tax-exempt non-profit organization, and is supported by the Government of Japan, corporations, organizations and individuals from the United States and Japan.

Our Vision

We seek to foster a "TOMODACHI Generation" of young American and Japanese leaders who are committed to and engaged in strengthening U.S.-Japan relations, appreciate each other's countries and cultures, and possess the global skills and mindsets needed to contribute to and thrive in a more cooperative, prosperous, and secure world.

Our Future

Going forward, the TOMODACHI Initiative will continue to be a model for public-private partnerships. We will develop and design programs that support U.S.-Japan crosscultural youth leadership development, including alumni programs, while enriching and increasing collaboration with U.S.-Japan-related organizations.

Our Programs

Educational Programs provide educational opportunities for students to study abroad and gain exposure to each other's countries.

Cultural Programs in sports, music, and the arts provide gateways for Japanese and Americans to learn about and develop enduring interest in each other's cultures.

Leadership Programs help the next generation of entrepreneurs and young leaders develop skills and expertise that will guide them towards success.

Alumni Programs build upon the initial TOMODACHI experience, and provide TOMODACHI alumni with skills, opportunities, and confidence to achieve their dreams while becoming the next generation of cross-cultural leaders.









TOMODACHI supports cross-cultural youth leadership development throughout a life cycle of experiences, with a focus on developing leaders.



- »Initial contact with foreign culture
- »Bringing new and diverse voices to the U.S.-Japan relationship
- »Life-transforming experiences for groups with unmet needs
- »Cross-cultural experiences for underserved youth
- »Opportunities to explore intellectual curiosity »Community service and civic engagement
- »Developing young leaders »Entrepreneurship programs



1,198 program participants in 2015





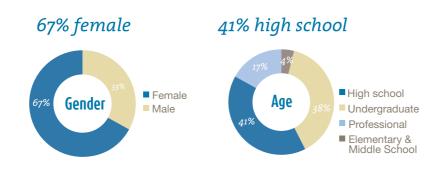








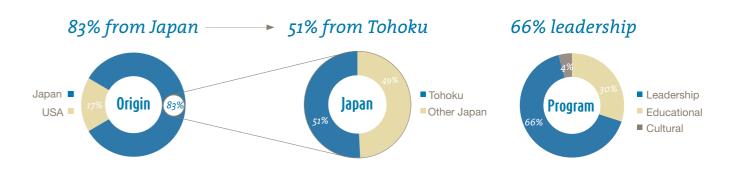




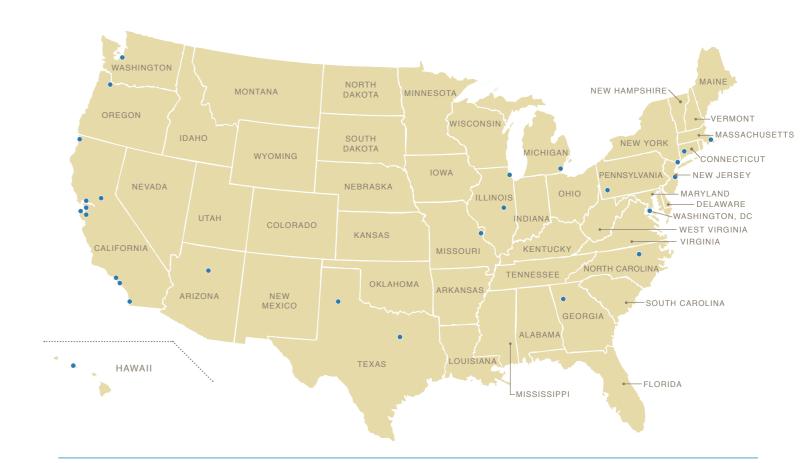
49 programs and 43 locations in Japan and the United States in 2015

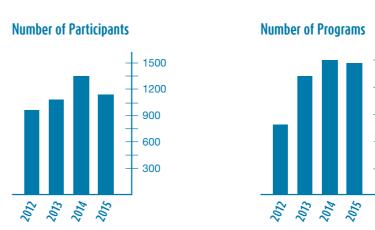


Over **33,000** event and program **participants** from inception through December 2015



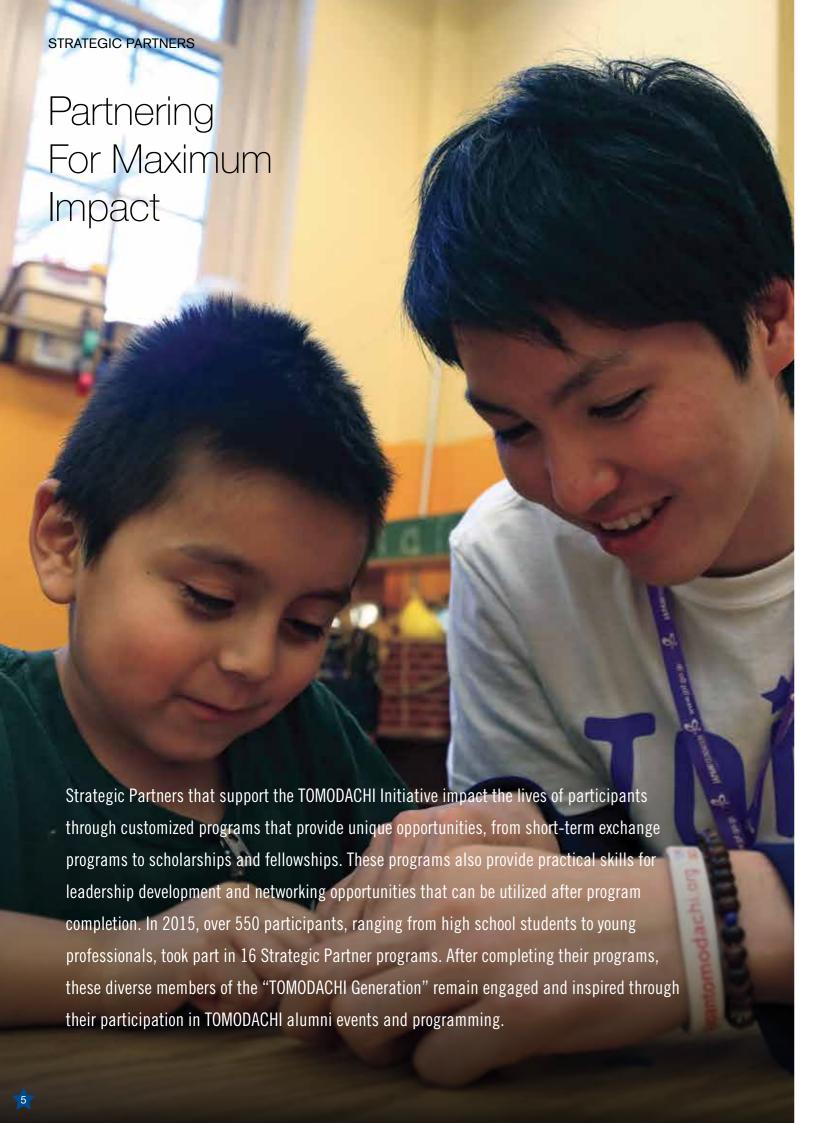
730 participants went on exchanges in 2015.











I learned that we face similar issues, and have a similar passion and love toward our hometowns. I have become more determined through this program to bring back what I've learned and to apply it in Japan."



— Minori Kato, TOMODACHI-Mitsui & Co. Leadership Program

2015 Strategic Partner Programs

TOMODACHI Aflac Program

This program provides up-and-coming Japanese cancer specialists with the foundation for a broader understanding of research and treatment protocols for childhood cancer in the United States. In 2015, Dr. Hirozumi Sano from Sapporo Hokuyu Hospital studied at the Aflac Cancer and Blood Disorders Center of Children's Healthcare of Atlanta, Georgia for 6 months to observe and share best practices.

TOMODACHI Daiwa House Student Leadership Conference

The first of a series of conferences, thirty university students from California including Japanese university exchange students currently studying in the United States, met in Silicon Valley, California in April. This conference focused on entrepreneurship and innovation for students with academic, career and/or personal interests in U.S.-Japan relations.

TOMODACHI Goldman Sachs Roadshow

In 2015, 15 Young American cast members and talented performing arts students conducted singing, dancing, and pantomiming workshops for approximately 3,300 students in 50 locations including elementary and junior high schools throughout the disaster-affected areas of lwate, Miyagi, and Fukushima prefectures. These workshops opened the students' hearts, helped them gain confidence, and motivated them to learn about different cultures.

TOMODACHI High School Women Career Mentoring Program in Fukushima

Approximately one hundred and twenty female high school students in Fukushima in their junior year participated in this four-phased career development program. They met with students who studied abroad and professional career women, and explored the many options that they have in the future; hopefully leading to the emergence of female leaders in Fukushima prefecture. This program was funded through the TOMODACHI Combini Fund, which is supported by Lawson and FamilyMart Co., Ltd.

TOMODACHI HLAB Tohoku

In August, one hundred high school and university students from the Tohoku region participated in this nine-day liberal arts educational program in which university students from the United States and Japan work together to create a summer school seminar for Japanese high school students. This year was the first year the program was held in Tohoku, thanks to the generous support from the TOMODACHI Combini Fund made possible by Lawson and FamilyMart Co., Ltd.

TOMODACHI Honda Cultural Exchange Program

Twenty high school students from the disaster-affected prefecture of Iwate visited the Los Angeles area in California, and experienced a two-week cultural exchange program during which they learned about American traditions and culture through music. Highlights of the program included participating in the Rose Bowl Parade on New Year's Day and visiting the Japanese-American National Museum and American Honda Motor Co., Inc.







Empowering People and Communities



2015 Strategic Partner Programs (cont'd)

TOMODACHI J&J Disaster Nursing Training Program

Launched in 2015, eight nursing students and one mentor from Miyagi prefecture participated in a three-part program that supports capacity building of nurses in the Tohoku region by focusing on the field of disaster medicine. In August, the group traveled to New York and Washington, DC to learn about the various types of disasters, and how the United States handles disasters within and outside its borders.

TOMODACHI NGO Leadership Program supported by J.P. Morgan

Since 2013, this program has connected Japanese NGO leaders with key resources in the United States in order to enhance their capacity to respond to future disasters in Japan and abroad. In 2015, the program had three main components: Disaster Risk Reduction Workshop (January), NGO Leadership Delegation to Washington, DC (June), and Humanitarian Response Workshop (November); with various workshops held within Japan.

TOMODACHI Major League Baseball (MLB) Partnership

In August, 250 little leaguers - of which 50 were from Tohoku - had a rare opportunity to learn the fundamentals of baseball from Major League Baseball (MLB) Hall of Famers Randy Johnson and Tony LaRussa, as well as 2001 World Series Hero Luis Gonzalez and a former Japanese professional baseball pitcher Kenjiro Kawasaki. The event was held at the TOMODACHI Ishinomaki City Baseball Stadium, once destroyed by the events of the Great East Japan Earthquake and reconstructed through the TOMODACHI Initiative with funding provided by Major League Baseball.

TOMODACHI MetLife Women's Leadership Program

In its third year, this mentorship program expanded to four cities in Japan-Tokyo, Osaka, Fukuoka and Naha-with a total of 98 participants. The female mentors and mentees attended five workshops throughout the year which focused on personal development, leadership training, networking skills, and financial literacy.

TOMODACHI-Mitsui & Co. Leadership Program

This program inspires and motivates the next generation of young American and Japanese leaders from business and government sectors to be active in U.S.-Japan relations. Guided by the theme, "Transformation, Future Vision," ten Americans and ten Japanese professionals traveled to each other's countries for one week to focus on innovation, new technology, industrial development, and their role in U.S.-Japan cooperation.

TOMODACHI MUFG International Exchange Program

In the fourth year of this reciprocal exchange program, 20 high school students from Southern California visited Tokyo, Kyoto, Hiroshima and Sendai in Japan for a two-week cultural exchange. The students were exposed to Japanese culture and values through academic programs, homestays, and sightseeing activities.

As I, and countless other alumni have demonstrated, we, the TOMODACHI Generation, can achieve anything. I encourage you, my fellow tomodachi, to continue to be engaged and continue to keep in touch. We can empower each other to greater heights."

— Sachiho Tani, TOMODACHI MetLife Women's Leadership Program





















TOMODACHI SoftBank Summer Leadership Program

One hundred Japanese high school students from the Tohoku region participated in an intensive three-week program at the University of California, Berkeley, focusing on global leadership development and community service. The students learned about the Y-PLAN ("Youth-Plan, Learn, Act, Now!"), and gained a further understanding of American society and culture through homestays, volunteer activities, and exchanges with U.S. high school students.

TOMODACHI Sumitomo Corporation Scholarship Program

Launched in 2014, this university-level scholarship program enables high-achieving university students with financial need to study abroad for one year. In Fall 2015, five Japanese students were selected and began attending universities in the United States. The goal of the program is to develop globally-minded young leaders who will serve as active bridges between Japan and the United States.

TOMODACHI Suntory Music Scholarship Fund

This program provides an opportunity for young Japanese college students to study at three prestigious schools for the music and arts in the United States: The Juilliard School, Berklee College of Music, and San Francisco Conservatory of Music. In 2015, three students were selected to receive music scholarships. This program aims to foster leaders who are committed to and engaged in strengthening U.S.-Japan relations through the study of music and the arts.

TOMODACHI Toshiba Science & Technology Leadership Academy

This program brought together 16 high school students from the United States and Japan to work collaboratively to identify problems and find innovative solutions to create a disaster-resilient, smart community. Joined by Bill Nye, "The Science Guy," American and Japanese students nurtured their Science, Technology, Engineering and Math (STEM) literacy and engaged in dynamic discussions and activities to explore ways that science and technology can help to solve some of the world's most complex problems.

TOMODACHI-UNIQLO Fellowship

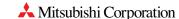
This program offers a world-class educational experience to Japan's next generation of business and fashion leaders. In 2015, three students received scholarships to pursue graduate studies at three top-notch U.S. educational institutions: the Stanford Graduate School of Business, Fashion Institute of Technology (FIT), and Parsons The New School for Design.



Inspiring Tohoku Youth

As one of the founding donors for the TOMODACHI Initiative, the TOMODACHI Fund for Exchanges was established in April 2012 with generous support from Mitsubishi Corporation, Toyota Motor Corporation, and Hitachi, Ltd. to provide young Japanese students from Tohoku with opportunities to participate in ground-up, innovative educational and cultural exchange programs in the United States. By the end of 2015, 43 innovative, grassroots programs were implemented under this Fund, creating lasting impact and inspiring many young people in Tohoku. These programs have also empowered a variety of partner organizations such as the Japan-America Societies across the United States, nurtured sister city relationships, and generated new institutional partnerships. The programs have touched the lives of over 650 young people who had been looking for a way to give themselves and their communities hope.





Developing Cross-Cultural Leaders

Contributions from donors at the Sponsor and Supporter levels support a diverse range of TOMODACHI programs, from educational exchanges, cultural programs centered around sports, music and the arts, and leadership development programs. In 2015, TOMODACHI collaborated with implementing organizations in the United States and Japan to run 18 general fund programs for over 350 emerging leaders from middle school to young professionals. Participants included youth in Japan, from Tohoku to Okinawa, as well as from various cities across the United States.

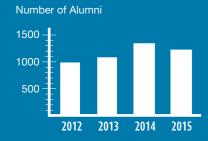




Continuing Engagement

The TOMODACHI Initiative seeks to create a growing cadre of young Americans and Japanese from diverse backgrounds who will become leaders of the next generation to give back to their communities and promote stronger ties within the U.S.-Japan relationship. The TOMODACHI Alumni Leadership Program, sponsored by The Prudential Foundation, builds upon the initial TOMODACHI experience to inspire and empower the young people of Japan and America, giving them the experiences, skills, and confidence to achieve their dreams and contribute to a better world. TOMODACHI offers the alumni community a range of opportunities to engage and inspire one another to become cross-cultural leaders while building strong, enduring relationships through those people-to-people connections.

As of December 2015, over 4,600 TOMODACHI alumni have participated in 169 TOMODACHI programs.











Former U.S. Ambassador to Japan John Roos kicks off the TOMODACHI Generation Summit



Irene Hirano Inouye, President of the U.S.-Japan Council welcomes



Alumni speak about the impact of TOMODACHI programs on their



Alumni split into nine groups for hands-on skills building workshops Secretary for Educational and



U.S. Department of State Assistant The Summit concluded with a Cultural Affairs Evan Ryan met with five alumni for an intimate roundtable discussion



reception for TOMODACHI alumni business executives from America and Japan, and U.S. Embassy

The Next Generation Of Leadership



- TOMODACHI alumni attend a discussion centered on the themes of Music, Disaster Relief, and Personal Growth
- TOMODACHI alumni attended the American Chamber of Commerce Japan's Women in Business Summit, which featured high-profile speakers from numerous sectors.
- Over thirty TOMODACHI alumni convene in Tokyo for TOMODACHI Alumni Day to provide leadership, skillbuilding, and networking opportunities for alumni across all TOMODACHI Initiative programs.
- 4. TOMODACHI alumni attend reception for Pacific Vision 21 and discuss the future of U.S.-Japan relations with diginitaries including former Prime Minister Yasuo Fukuda, former Japanese Ambassador to the U.S. Ichiro Fujisaki, Hideo Nomo, who was the second Japanese to pitch in the American Major Leagues; and Yasui Akashi who served as United Nations Under-Secretary-General.
- 5. TOMODACHI alumni encourage a Boston, Massachusetts audience at March 11th Anniversary Event.
- TOMODACHI alumni present community development projects at the United Nations World Conference on Disaster Risk Reduction in Sendai.
- 7. Foreign Minister Fumio Kishida meets with TOMODACHI Alumni, U.S. Ambassador Caroline Kennedy and USJC President Irene Hirano Inouve.
- 8. TOMODACHI alumni meet the First Ladies of Japan and the United States and share messages from Tohoku.
- TOMODACHI alumni from five different TOMODACHI programs from Fukushima and Iwate prefectures and Tokyo gather to participate in a professional development session with The Graduate School.
- 10. Seventy-two TOMODACHI alumni from the Tohoku region gather to reflect on their experiences and to discuss the overall theme of "Millennium Development Goals: Post 2015" at the TOMODACHI Beyond Tomorrow Global Leadership Academy supported by Bank of America Merrill Lynch.





























Takeda Pharmaceutical Company Limited

The TOMODACHI Initiative would like to give special thanks to Takeda Pharmaceutical Company Limited for contributions devoted specifically to strengthening TOMODACHI's operational and administrative capabilities. To be effective, an organization must have dedicated staff and the resources to accomplish its mission. The generous donation from Takeda Pharmaceutical Company Limited provides the ability to develop life-changing programs that nurture the TOMODACHI Generation and build a strong, enduring U.S.-Japan relationship.



From Spring 2015, Evolution Financial Group provided the U.S.-Japan Council (Japan) and the TOMODACHI Initiative with a large office space in the New Otani Garden Court in Tokyo. This unique and generous contribution has allowed staff of the U.S.-Japan Council (Japan) including the TOMODACHI Initiative to work together in one environment promoting teamwork and mutual support.

TOPPAN

Thank you to Toppan Printing for generously printing the TOMODACHI Initiative 2015 Annual Report!



COUNCIL U.S.-Japan Council Leadership and Support

U.S.-Japan Council (Japan) Board of Directors

Ernest M. Higa, Chair & Representative Director

Chairman & CEO, Higa Industries Co., Ltd.; Wendy's Japan LLC; K.K. Higa Investments; Director, JC Comsa Corporation; Director, Shinsei Bank

Irene Hirano Inouye, Vice-President

President, U.S.-Japan Council

David Nishida, Senior Director

Representative Director, President & CFO, Hudson Japan K.K.

Russell K. Kawahara

Partner, Atsumi & Sakai

James Minamoto

Senior Foreign Counsel, Anderson Mori & Tomotsune

William Ireton

Representative Director, Ireton Entertainment Inc.

U.S.-Japan Council (Japan) Board of Councilors

Paul Yonamine, Chair

Country General Manager and President, IBM Japan, Ltd.

Royanne K. Doi

Corporate Chief Ethics Officer, Prudential Financial Inc.

Daniel Fujii

President, Trust Capital Co., Ltd.

Kathy Matsui

Vice-Chair, Goldman Sachs Japan Co., Ltd.

Scott Sato

President & COO, Pasona Inc.













We thank many corporate partners for helping to raise the profile of TOMODACHI and to spread the word about the importance of U.S.-Japan youth exchange.

- 1. ANA airplanes display the TOMODACHI logo
- 2. TOMODACHI signage throughout Haneda Airport
- 3. TOMODACHI Donation Boxes at Lawson and FamilyMart convenience stores across Japan
- 4-5. 5th Annual World Gardening Fair at Hotel Okura Tokyo with donations to TOMODACHI
- 6-7. Chef Nobu Matsuhisa holds charity dinners with celebrity chefs for TOMODACHI







A Unique Organization

The U.S.-Japan Council (U.S.) and the U.S.-Japan Council (Japan) work in collaboration with the U.S. Embassy Tokyo to implement the TOMODACHI Initiative as a public-private partnership. Implementation includes program development and oversight, communications and outreach, marketing, fundraising, donor relations and management, and operations.

The U.S.-Japan Council is a non-profit 501(c)(3) taxexempt organization headquartered in Washington, D.C. with offices in Los Angeles, California and Japan. The Council is dedicated to strengthening people-to-people connections among Japanese and Americans of all generations. The Tokyo-based U.S.-Japan Council (Japan) is a Public Interest Corporation, Koeki Zaidan Hojin.

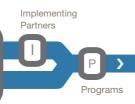
The two organizations are separate entities, each governed by an independent Board of Directors, which work closely together in the administration of the TOMODACHI Initiative. Donors in both the United States and Japan can receive tax deductions for their contributions to TOMODACHI to the extent allowable by non-profit laws in each country.

The U.S.-Japan Council (U.S.) and the U.S.-Japan Council (Japan) Board of Directors and Board of Councilors are listed in the U.S.-Japan Council 2015 Annual Report and on the U.S.-Japan Council website at: www.usjapancouncil.org.











The TOMODACHI Generation







The following financial reports include a summary of the TOMODACHI Initiative since inception for U.S.-Japan Council (U.S.) and U.S.-Japan Council (Japan). Copies of the audited financial statements for U.S.-Japan Council (U.S.) are available at www.usjapancouncil.org and for U.S.-Japan Council (Japan) at www.tomodachi.org.

U.S.-Japan Council (Consolidated)

Cumulative TOMODACHI Commitments by Year (USD)

	2011-2014	2015	2016-21	Total
TOMODACHI CONTRIBUTIONS AND PLEDGES				
USJC (Japan)	\$ 14,222,735	\$ 3,469,522	\$ 5,660,6391	\$ 23,352,896
USJC (US)	12,265,085	1,765,307	4,900,922 1	18,931,314
In-Kind Donations (US-Japan)	2,812,400°	543,222 ²	2,000,0003	5,355,622
Total Contributions and Pledges	\$ 29,300,220	\$ 5,778,051	\$ 12,561,561	\$ 47,639,832
TOMODACHI EXPENSES				
USJC (Japan) Programs and Program Support	\$ 7,486,515	\$ 4,830,697	\$ 5,094,575	\$ 17,411,787
USJC (US) Programs and Program Support	9,544,005	1,496,397	4,410,830	15,451,232
Total Programs and Program Support Expenses	17,030,520	6,327,095	9,505,4054	32,863,020
USJC (Japan) Administration and Fundraising	436,670	201,279	509,458	1,147,407
USJC (US) Administration and Fundraising	515,250	130,122	441,083	1,086,455
Total Administration and Fundraising	951,920	331,401	950,540 ⁴	2,233,861
In-Kind Expenses (US and Japan)	2,812,400²	543,222°	2,000,000³	5,355,622
Total Expenses	\$ 20,794,840	\$ 7,201,717	\$ 12,455,945	\$ 40,452,503



U.S.- Japan Council (U.S.)

TOMODACHI		
Statement of Financial Position (USD)	2015	2014
Current Assets		
Cash and Cash Equivalents	\$ 2,068,887	\$706,034
Accounts Receivable	1,358,178	2,721,832
Other Current Assets	-	-
Intangible Assets - Trademarks	2,335	2,335
Total Assets	3,429,400	\$3,430,201
Liabilities		
Accounts Payable	15,547	166,577
Other Current Liabilities	-	-
Net Assets	3,413,853	3,263,624
Total Liabilities and Net Assets	\$ 3,429,400	\$ 3,430,201
Income and Expense Summary	2015	2014
Income and Expense Summary Income	2015	2014
	\$ 1,764,243	\$ 2,693,857
Income TOMODACHI Corporate		
Income TOMODACHI Corporate Donations TOMODACHI Individual	\$ 1,764,243	\$ 2,693,857
Income TOMODACHI Corporate Donations TOMODACHI Individual Donations	\$ 1,764,243	\$ 2,693,857
Income TOMODACHI Corporate Donations TOMODACHI Individual Donations Interest Income	\$ 1,764,243 1,064	\$ 2,693,857 4,532
Income TOMODACHI Corporate Donations TOMODACHI Individual Donations Interest Income Total Income	\$ 1,764,243 1,064	\$ 2,693,857 4,532
Income TOMODACHI Corporate Donations TOMODACHI Individual Donations Interest Income Total Income Expenses	\$ 1,764,243 1,064 - 1,765,307	\$ 2,693,857 4,532 - 2,698,389
Income TOMODACHI Corporate Donations TOMODACHI Individual Donations Interest Income Total Income Expenses Program and Program Support	\$ 1,764,243 1,064 - 1,765,307 1,496,397	\$ 2,693,857 4,532 - 2,698,389 2,305,219
Income TOMODACHI Corporate Donations TOMODACHI Individual Donations Interest Income Total Income Expenses Program and Program Support Administrative and Fundraising	\$ 1,764,243 1,064 - 1,765,307 1,496,397 130,122	\$ 2,693,857 4,532 - 2,698,389 2,305,219 190,796



U.S Japan Council (Jap	an)	
TOMODACHI Statement of Financial Position (USD)	2015	2014
Current Assets		
Cash and Cash Equivalents	\$ 4,972,984	\$ 7,154,048
Accounts Receivable	-	2,133
Other Current Assets	4,638	-
Fixed Assets	481	1,444
Total Assets	4,978,104	7,157,625
Liabilities		
Accounts Payable	492,806	682,892
Other Current Liabilities	208,779	14,544
Net Assets	4,276,518	6,460,189
Total Liabilities and Net Assets	\$ 4,978,104	\$ 7,157,625
ncome and Expense Summary	2015	2014
TOMODACHI Corporate Donations	\$ 3,455,427	\$ 4,892,050
TOMODACHI Individual Donations	14,095	10,224
Interest Income	1,054	807
Total Income	3,470,577	4,903,081
Expenses		
Program and Program Support	4,830,697	4,825,912
Administrative and Fundraising	201,279	187,640
Total Expenses	5,031,976	5,013,552
·		
·	4,922	
Currency Exchange Revaluation Total Change in Net Assets ⁵	4,922 \$ (1,556,478)	\$ (110,471)

- 1. Pledges and contributions from 2016-2021 are actual commitments as of December 31, 2015.
- In-kind donation includes donated services and contributions which have been committed to date.
- 3. In-kind donation for services and contributions for years 2016-2021 are estimated.
- 4. Total programs and program support expenses and total administration and fundraising expenses are estimated for years 2016-2021



^{5.} The Total Change in Net Assets reflects only contributions received and expenditures made in the specified year. It does not reflect multi-year contributions received in prior year(s) and related expenses incurred in subsequent year(s). The negative change in net assets does not reflect a negative cash position nor a negative balance between total contributions and expenses. The timing of the recording of the grants when received and expenses when incurred can create either a positive or negative change in net assets at any given year.



Founding Strategic Partners

(\$1,000,000 or more, with initial donation in 2012)

















Takeda Pharmaceutical Company Limited





I am grateful to the many corporate and institutional partners who support the TOMODACHI Initiative. Through innovative exchange programs, TOMODACHI is creating the leaders of tomorrow who will ensure the U.S.-Japan relationship remains strong."





Strategic Partners









(\$1,000,000 or more)





J.P.Morgan



McKinsey&Company







SUNTORY



Sponsors







(\$100,000 to \$1,000,000)



American Airlines































(\$10,000 to \$100,000)

Supporters

Anderson Mori & Tomotsune

ARK HILLS CLUB

Atsumi & Sakai

CK Service Corporation (Calvin Klein)

Council for Better Corporate Citizenship (CBCC)

ExxonMobil Japan

Hotel Okura Tokyo Co., Ltd. Imperial Hotel, Ltd.

Japan Association of Charitable Organizations

Kurion Inc

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Orrick, Herrington & Sutcliffe LLP Professor Kohei Funatsu & Son Tokio Marine & Nichido Fire Insurance Co., Ltd.

Tricor K.K.

Wally Yonamine Foundation YKK Corporation

Join us and invest in our next generation – the TOMODACHI Generation!



